Caledonia Mining Corporation Plc

From an established gold producer to multi-asset production

Capital Markets Event
New York 2026

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Refer to the following technical reports and press releases:

1. “NI 43-101 Technical Report on the Blanket Gold Mine, Zimbabwe” with effective date December 31, 2023 prepared by Caledonia and filed by the Company on SEDAR+ on May 15, 2024, together with the press release by the Company on August 28, 2026 announcing an increase in measured and indicated mineral resources and the declaration of a surface mineral resource estimate for which an updated technical report on Blanket Mine will be filed shortly;

2. “Bilboes Gold Project Technical Report Summary” with effective date October 31, 2025 prepared by DRA Projects (Pty) Ltd and filed by the Company on EDGAR as an exhibit to a Form 6-K Report of Foreign Private Issuer on November 24, 2025 (the “Feasibility Study"); and “Bilboes Gold Project Feasibility Study National Instrument 43-101 Technical Report” with effective date October 31, 2025 prepared by DRA Projects (Pty) Ltd and filed by the Company on SEDAR+ on May 21, 2026; and

3. “S-K 1300 Technical Report Summary on the Maligreen Gold Project, Zimbabwe” with effective date December 31, 2022 prepared by Minxcon (Pty) Ltd and filed by the Company on EDGAR as an exhibit to its annual report on Form 20-F on April 28, 2023 (the “Maligreen Technical Report”); and “Caledonia Mining Corporation Plc Updated NI 43-101 Mineral Resource Report on the Maligreen Gold Project, Zimbabwe" with effective date September 30, 2022 prepared by Minxcon (Pty) Ltd and filed by the Company on SEDAR+ on November 7, 2022,; and

4. the press release by the Company on August 28, 2026 announcing a maiden mineral resource estimate at Motapa for which a technical report will be filed shortly,

for the mineral reserves and resources and economic analysis set out in this presentation.

Craig James Harvey, MGSSA, MAIG, Caledonia Vice President Technical Services, has reviewed and approved the scientific and technical information contained in this document. Craig James Harvey is a “Qualified Person” as defined by each of (i) the Canadian Securities Administrators’ National Instrument 43-101 - Standards of Disclosure for Mineral Projects and (ii) sub-part 1300 of Regulation S-K of the U.S. Securities Act. The Qualified Person has verified the results disclosed in this document through a review of the applicable assay certificates, sampling records and quality assurance and quality control data. Historical exploration results have been reviewed against historical records available to the Company. The Qualified Person has not independently verified all historical sampling and drilling procedures or all underlying historical assay data, but considers the historical information sufficiently reliable for the limited purpose of guiding the Company's current exploration activities.

Cautionary Note Regarding Mineral Resources

Mineral resources that are not mineral reserves do not have demonstrated economic viability. there is no certainty that all or any part of an inferred mineral resource will be upgraded to an indicated or measured mineral resource category or converted into a mineral reserve.

Cautionary Note to United States Investors

The technical and scientific disclosure herein (other than the information in the technical report summaries for Bilboes and Maligreen mentioned above) has been prepared in accordance with NI 43-101, which differs from the requirements adopted by the United States Securities and Exchange Commission (the “SEC”) under S-K 1300. Accordingly, the estimates of mineral resources and other technical and scientific information contained herein may differ from the information that would be presented in accordance with S-K 1300. Pursuant to S-K 1300, an estimate of mineral resources on a material mineral property may not be disclosed in certain filings with the SEC, except pursuant to a technical report summary prepared in accordance with S-K 1300. The Company intends to file technical report summaries with the SEC shortly, which will estimate mineral resources for Blanket Mine and for the Motapa project in accordance with S-K 1300.

Caledonia at a glance

Market Capitalisation	$484m[1]	Total Consolidated Debt	$164m
Total Cash & Liquid assets	$183m	Net Cash	$19m

Producing asset **Blanket Mine**	Development project **Bilboes**	Exploration project **Motapa**	Pre-development resource **Maligreen**
72koz – 76.5koz Annual Production	140,000 oz Forecast Average Annual Production from 2029	379 Koz M&I and 131 Koz Inferred Resources[2]	442 Koz M&I and 420 Koz Inferred Resources[2]
2.2 Moz M&I and 750 Koz Inferred Resources[2]	2.28 Moz M&I and 980 Koz Inferred Resources[2]	Exploration work ongoing	Compliant resource currently in feasibility stage
$51m H1 2026 Subsidiary profit after tax (Annualised 2026 >$100m)	Project returns @ $2,548 NPV $582m IRR 32.5%		Feasibility study work ongoing
	Project returns @ $4,156[3] NPV $1.5Bn IRR 57.9%		

1 As at September 1, 2026
2 As per press release on August 28, 2026
3 As per gold price on August 5,2026 using the same methodology as detailed in the in Bilboes Gold Project Technical Report Summary, with effective date October 31, 2025, which was filed with the SEC on EDGAR in November, 2025

The presenting team

Mark Learmonth
Chief Executive Officer and Director

Craig Harvey
Vice President Technical Services

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Maurice Mason
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Executive Director

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Table of contents

Evolution and strategy
Company identity, evolution and portfolio transformation investment thesis, and differentiated positioning

01

Operation: Blanket Mine
Production performance, cost structure, and cash generation

02

Growth: Bilboes
Feasibility study outcomes, funding strategy, and development pathway

03

Growth: Exploration
Blanket (deep level and surface); Motapa; Maligreen

04

ESG
Video Presentation: Community ownership, in-country contributions,

05

Government speech
Ambassador Taonga Mushayavanhu Zimbabwe’s Permanent Representative to the United Nations

06

Q&A

Maurice Mason
VP Corporate Development
and IR

01 | Evolution and strategy

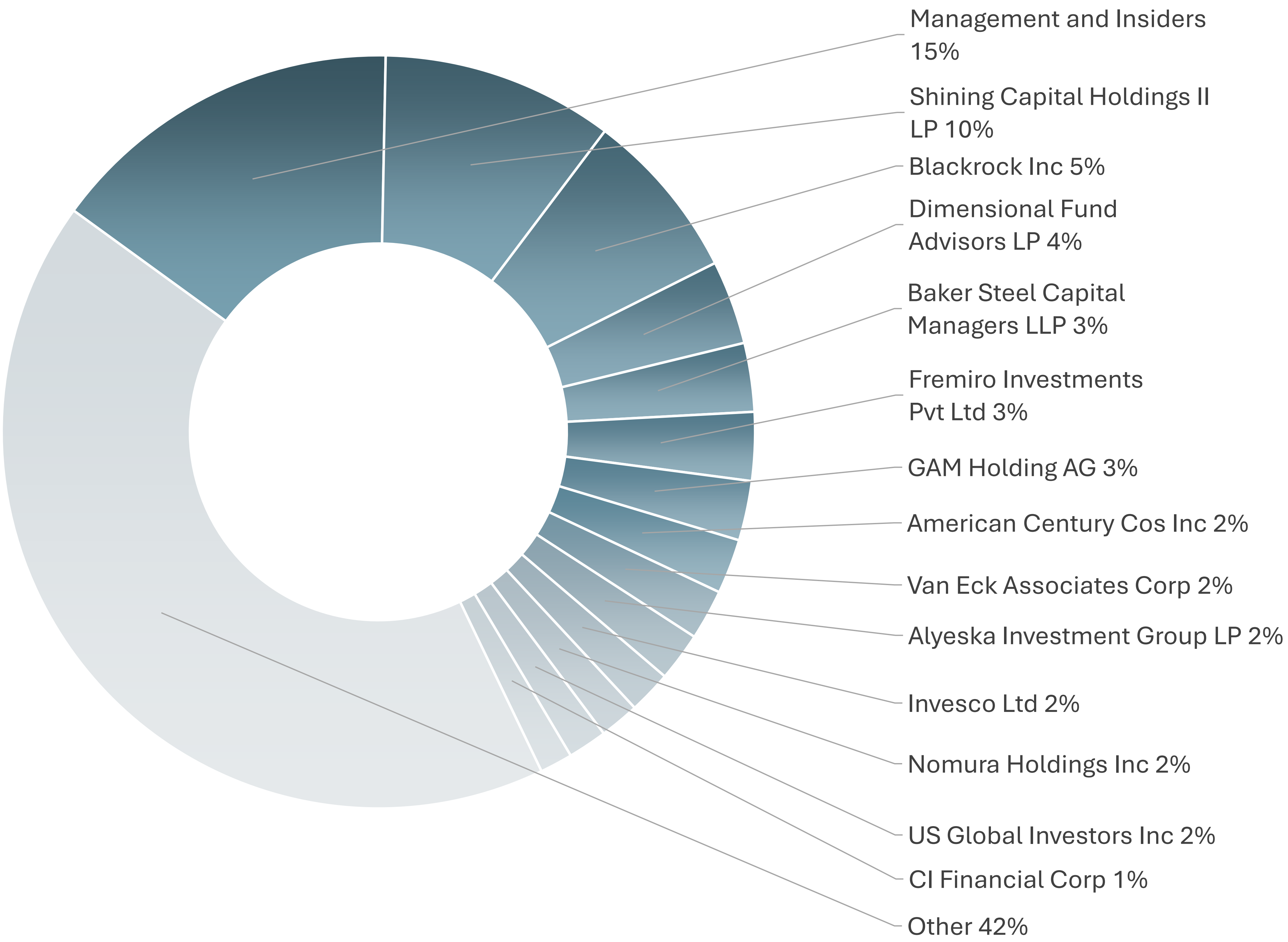
Company identity, evolution and portfolio transformation
investment thesis, and differentiated positioning

Corporate snapshot

LISTING AND TRADING
(As of September 1, 2026, all numbers in USD unless noted otherwise)

Share Price (NYSE)	**$25.07**
Stock Exchange Listing	**NYSE American, LSE AIM, VFEX**
Place of Incorporation	**Jersey Channel Islands**
Quarterly Dividend per Share	**$0.14**
Dividend Yield	**2.2%**
Market Capitalisation	**$484m**
P/E Ratio	**7.4x**
52-Week High/Low	**$15.85 – $38.75**
Average Daily Trading Volume	**200,000**
Shares in Issue	**19.34m**
Insider Ownership	**~15%**

Shareholders



Significant management and director shareholding

Blackrock and Van Eck are passive holders in the GDXJ and Russell 3,000 Indices

Nomura hold as a hedge to their Capped Call Exposure

Over 20% Zimbabwean shareholding

Portfolio evolution since 2009:

Lessons that shaped today's strategy

Blanket Mine

Acquired from Kinross in 2006 for ~$4M. Production restarted April 2009, producing 11koz in its first year. Now Caledonia's flagship cash-generating asset.

Barbrook & Eersteling

Two South African gold assets divested in 2008, sold for $9M and $3M respectively. Capital recycled into Zimbabwe-focused strategy.

Bushveld PGM Exploration

PGM exploration on the northern limb of the Bushveld. Exploration rights allowed to lapse as strategic focus narrowed to gold and Zimbabwe.

Nama — Copper/Cobalt

Exploration exposure to copper and cobalt. Divested in 2013 as part of deliberate portfolio rationalisation to concentrate on core competencies.

Strategic lessons:

Initial multi-asset, multi-jurisdictional junior portfolio was simplified

Capital reallocated from non-core assets

Result: concentrated focus on Zimbabwe and gold.

Evolution: Increasing our focus on Zimbabwe Gold

1 2 3

2015 - 2020

Single–asset miner

- Blanket Mine sole focus
- Central Shaft project launched
- 2015 production: **43koz**

2021 - 2025

Building growth platform

- Enhance Blanket's cash-generation
- Central Shaft commissioned: increase production; extend mine-life; re-start exploration
- Blanket solar plant commissioned
- Acquire Maligreen, Motapa & Bilboes
- Publish Bilboes Feasibility Study
- 2025 Production: **76koz**

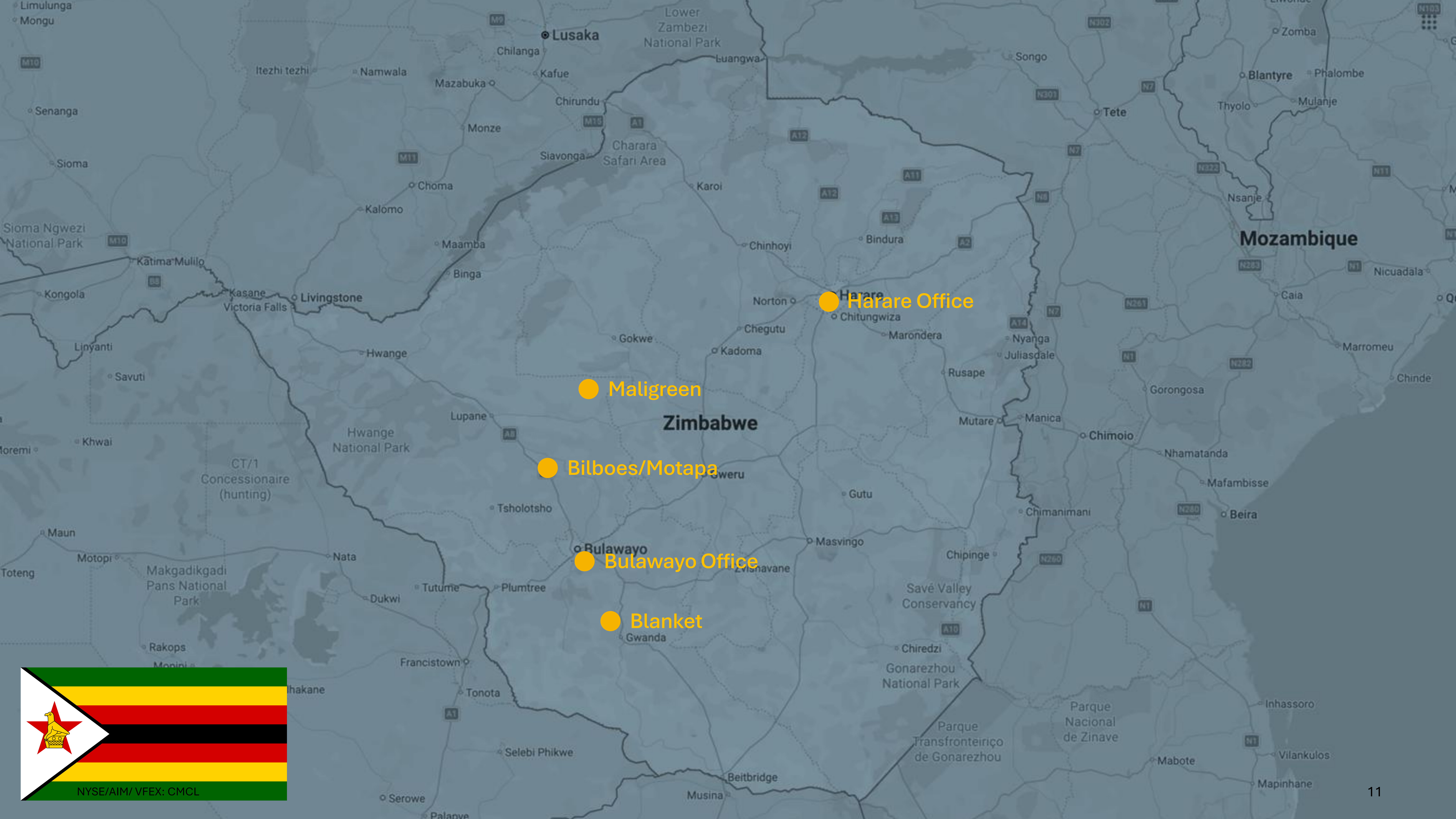
2026 onwards

Multi-asset mid-tier producer

- Modest production increases at Blanket
- Develop and operate Bilboes
- Exploration at Motapa and Blanket
- Target 2029 Production : c.**280koz***

**Based on successful construction of Bilboes on time and on budget*

Blanket's production is included on a 100% basis; Caledonia holds a 64% ownership interest in Blanket. Caledonia holds 100% of Bilboes

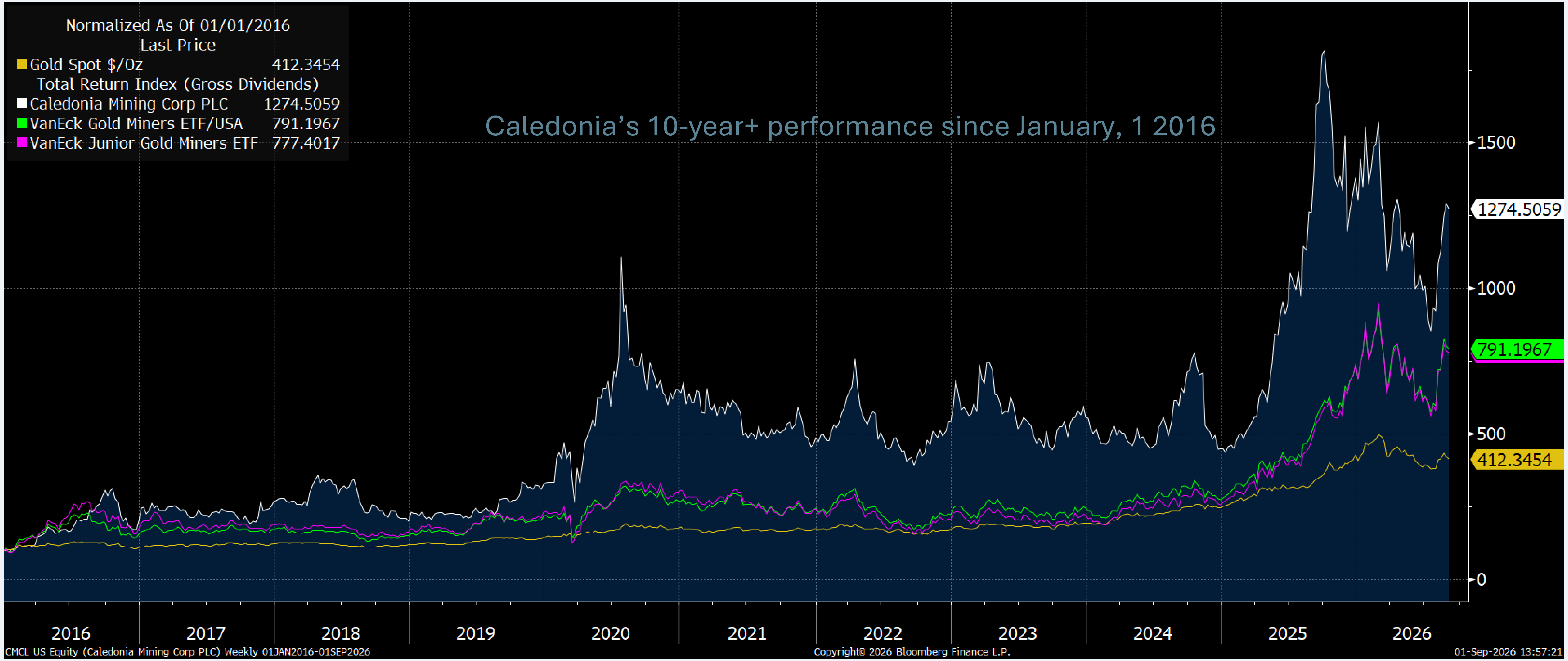

Harare Office
Maligreen
Zimbabwe
Bilboes/Motapa
Bulawayo Office
Blanket
Mozambique
NYSE/AIM/ VFEX: CMCL

Our formula

YIELD + GROWTH = VALUE

Yield funds growth; growth compounds value

Long-term value creation for investors



Tight capital allocation

Limited equity issuance

Consistent dividend

Gold Spot
+312%
since Jan 2016

GDXJ
+677%
VanEck Junior Gold Miners ETF

GDX
+691%
VanEck Gold Miners ETF

Caledonia (CMCL)
+1175%
Total return including dividends

Bloomberg total returns data, indexed to 100 as of January 1, 2016, assuming reinvestment of dividends. Caledonia compared to VanEck Junior Gold Miners ETF and Spot Gold.

Long-term strategy

Clear, disciplined, and on-track

Zimbabwe-focused by design

Deliberate concentration in a proven gold province with deep institutional knowledge and strong government relationships

Blanket as cash-generating core

Long-life underground asset provides stable cash flows to fund shareholder returns and growth investment

Organic growth and new projects

Organic growth opportunities at Blanket; Bilboes development and active exploration at Motapa provide a defined growth pipeline

Capital discipline maintained

Shareholder returns preserved through all stages of the growth cycle

Comfort in Zimbabwe

20+ years operating in-country; strong relationships with communities, and government

Opportunities and challenges

Risk category	**Commodity price**	**Operating risk**	**Jurisdiction / regulatory**	**Cost inflation**	**Resource nationalism**
Key risk	Gold price volatility impacting revenue and project economics	Underground mining hazards, equipment reliability	Policy changes, permitting, and regulatory environment	Labour, energy, and consumables cost pressures	Indigenisation requirements and ownership risks
Management response	Disciplined capital allocation; gold price hedging in place for Bilboes development phase	Proven operating teams with deep experience; ongoing investment in technology, systems, and safety infrastructure	Deep local knowledge and longstanding government relationships	Predominantly USD-based cost structure; solar power investment reduced energy exposure; ongoing cost reduction measures; growth to leverage higher fixed cost base	Long-term partnership model: 36% of Blanket held by Zimbabwean partners. Appropriate arrangements will be established for Bilboes. c.20% of Caledonia Plc owned by Zimbabweans

These risks are actively monitored and incorporated into planning decisions at every stage of the business cycle.

Mark Learmonth
Chief Executive Officer
and Director

02 | Operations: Blanket Mine

Production performance, cost structure, and cash generation

Blanket Mine

SOUTH OF BULAWAYO, ZIMBABWE'S SECOND CITY, WITH GOOD ROAD LINKS TO SOUTH AFRICA AND REGULAR FLIGHTS VIA JOHANNESBURG

~75koz
annual production

2.18Moz
17.7Mt @ 3.83 g/t
Measured and Indicated

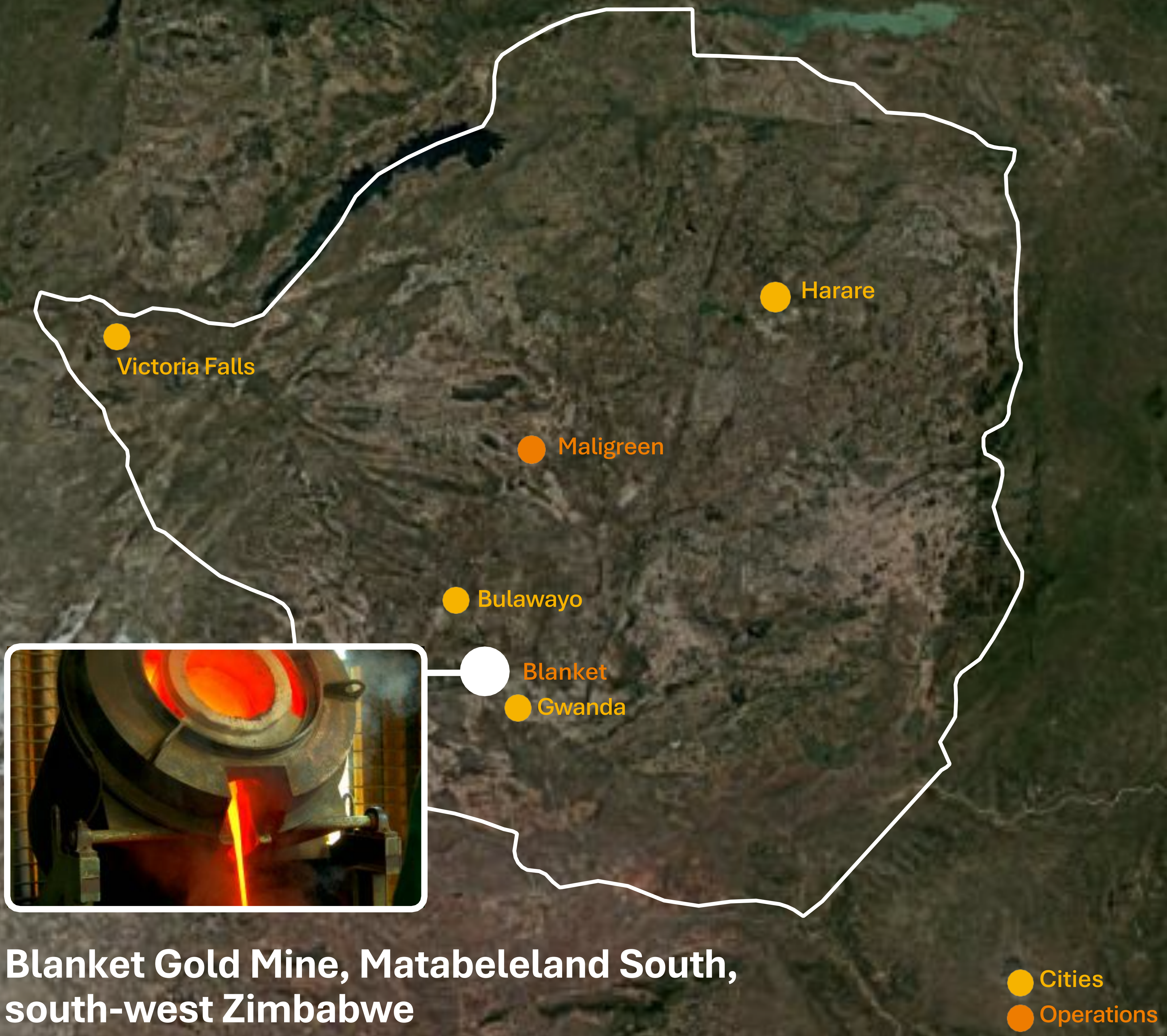
0.75Moz
6.9Mt@ 3.35 g/t
Inferred

INVESTMENT PROPOSITION

Long mine life with extension potential

Consistent production and cash generation

Near-term opportunities to increase production and reduce costs



Blanket Gold Mine, Matabeleland South, south-west Zimbabwe

ASSET OVERVIEW

Underground mine operating to a depth of 1,200m

Established infrastructure and a skilled, experienced workforce in a long-standing mining region

64% owned by Caledonia Mining; 36% held by Zimbabwean partners

Central shaft project (2015-21)

Successful and safe execution of a transformative capital project

Engineering achievement

Constructed a 6-meter diameter, 4-compartment shaft from surface to 1,200 meters depth

6-year project completed with no fatalities and 2 LTI's

Self-funded execution

Entire $150M expansion (which includes the shaft sinking but also horizontal development, new TSF and ancillary work) was completed from internal cash flow

Capital discipline demonstrated

Rigorous cost control and capital allocation throughout construction

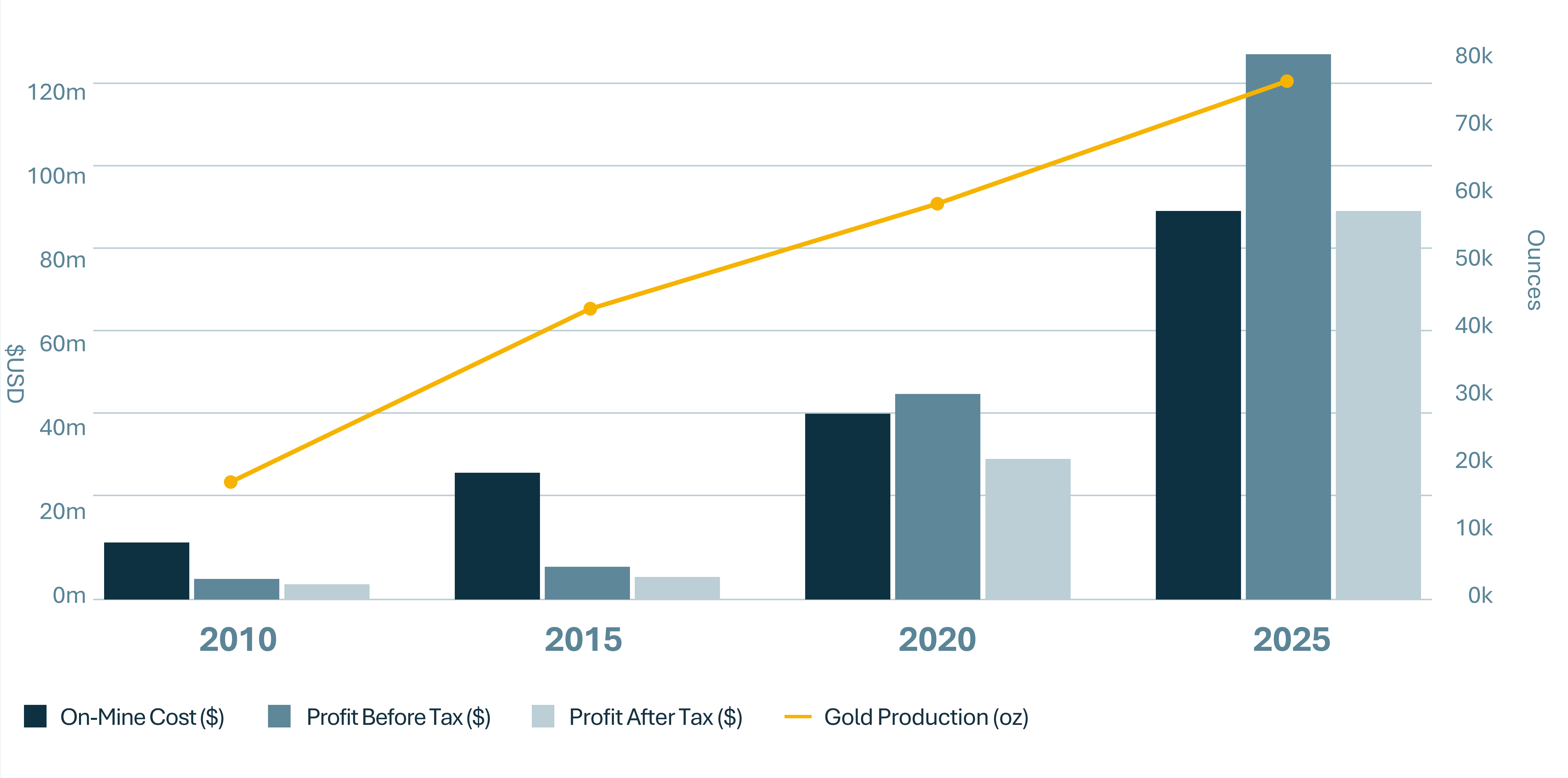
Platform for long-term growth

Positions the mine for sustainable deeper production, extending mine life and supports exploration and resource conversion

Proven ability to self-fund expansion and execute in-country capital projects without external financing.

Blanket Mine performance

Gold production, cost and profitability, 2010 – 2026



Gold produced (oz)

76k

2025 – up 4.3× from 2010

Subsidiary Level Profit before tax[1]

$130M

2025 – exceeding on-mine costs for the first time

Subsidiary Level Profit after tax[1]

$93M

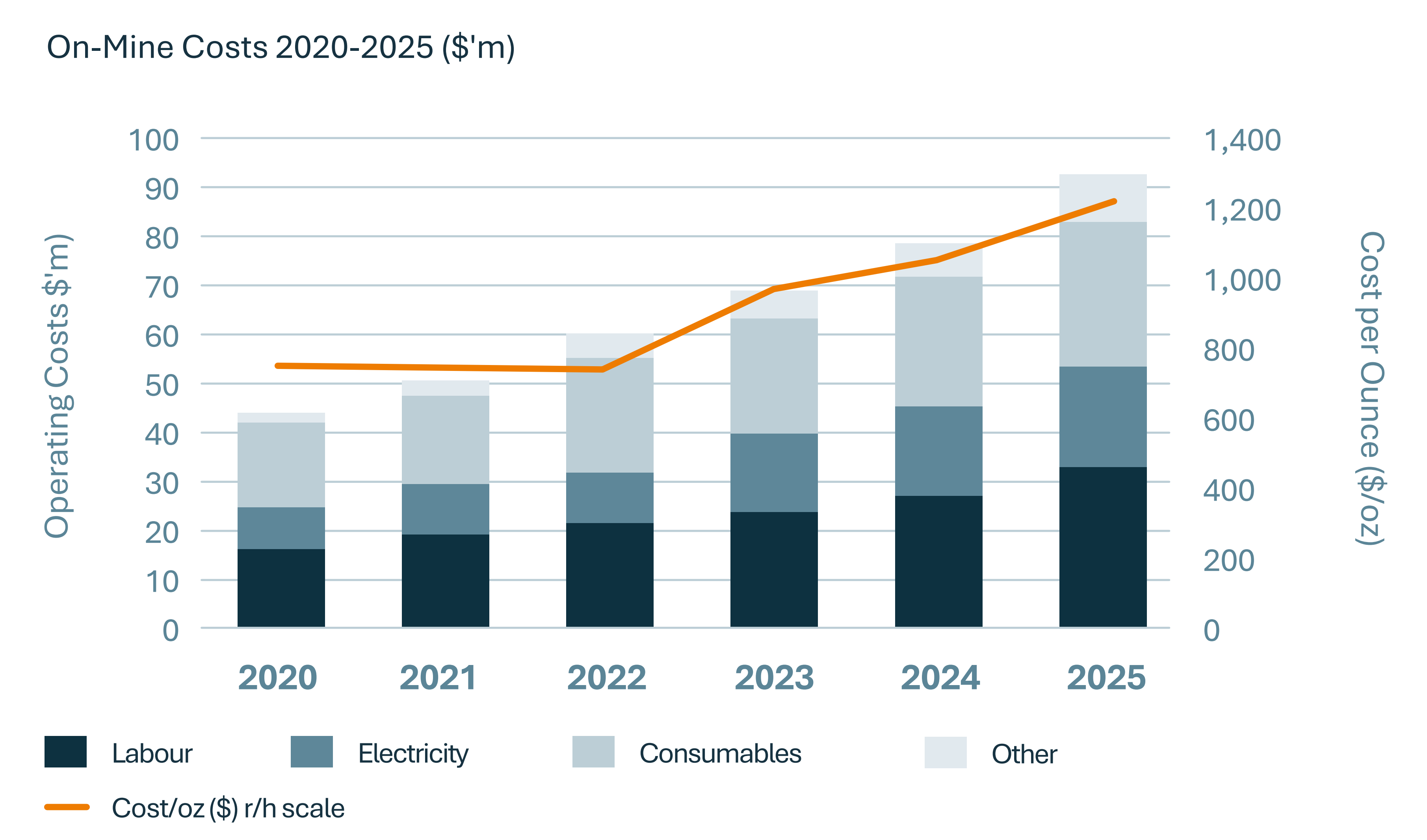
2025 – up 27× from 2010's $3.5M

- **2010 – 2026 Measured & Indicated 0.51Mt → 17.7Mt (0.06 → 2.18Moz contained gold)**
- **2010 – 2026 Inferred 2.41Mt → 6.9Mt (0.41 → 0.75Moz)**

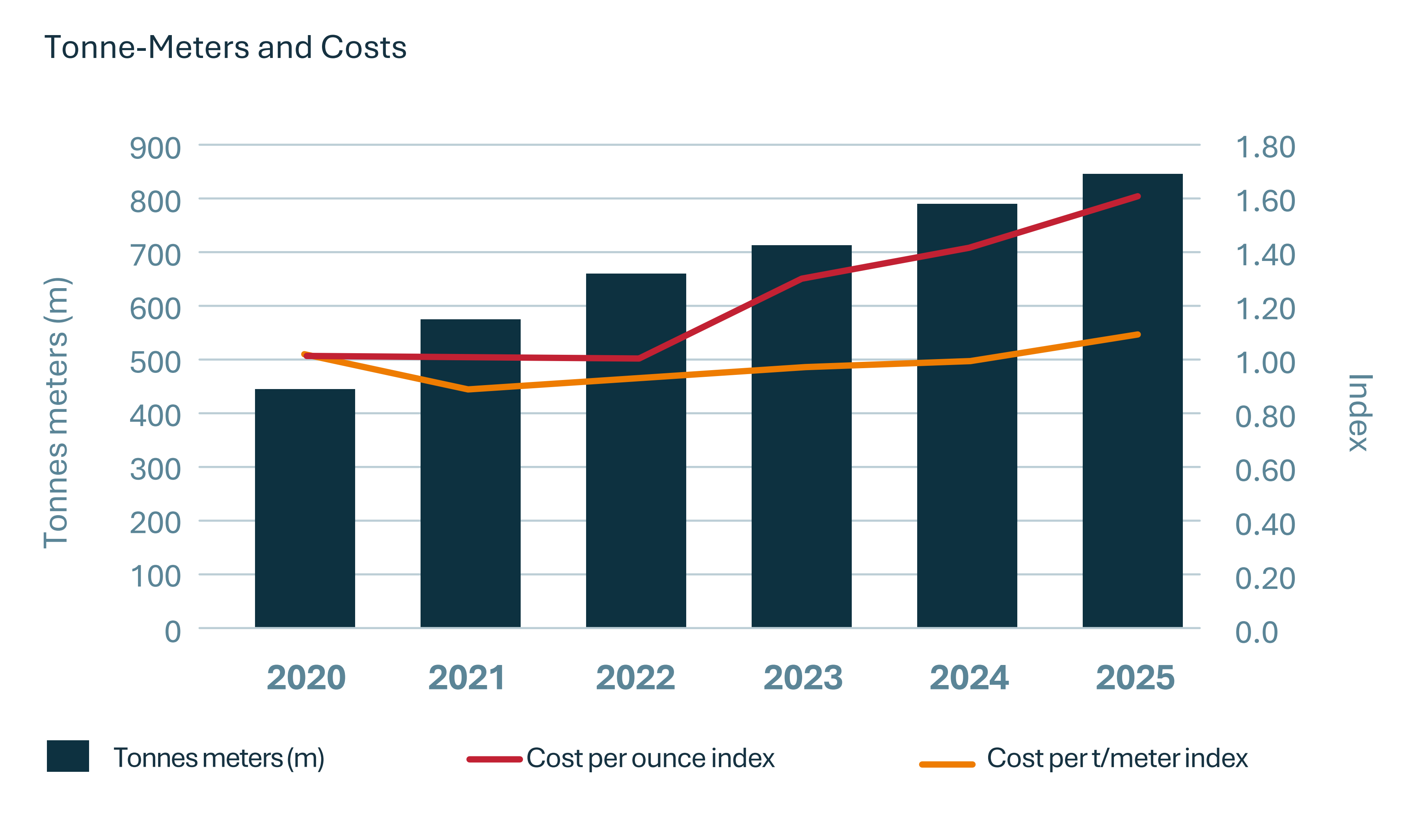
1 – Note that this indicates the 100% subsidiary level profit of Blanket mine, a 64% owned subsidiary. Minority interest and other group level costs are deducted in order to reconcile to consolidated group operating profit.

Cost evolution 2020 – 2025

Costs increased as operations deepened and expanded



- On-mine costs increased over 100% 2020-2025
- Increases across all cost components
- Cost per ounce increased by 60%



- Cost per tonne meter has been stable
- Lower grade coupled with slightly lower production caused a sharp increase in cost/oz from 2022

Three levers to restore lower unit costs

Recent grade disruption magnified the structural cost of mining deeper. Blanket is responding through grade recovery, higher production and disciplined cost control.

Structural pressures

Depth
Mining at greater depth

Input inflation
Higher input prices

Infrastructure
Additional requirements

+

Amplifiers

Lower grade
Lower plant feed grade

Dilution
Mining dilution

Reduced flexibility
Fewer available mining areas

→

Management action

Management response

01 Recover grade
Restore access; reduce mining dilution

02 Increase production
Add tonnes and recover more ounces

03 Control addressable costs
Improve labour, power and procurement discipline

Grade Improvement

Grade improvement

Historic performance
Jan-24 – Jun-25

3.16g/t avg

Disruption period
Jul-25 – Dec-25

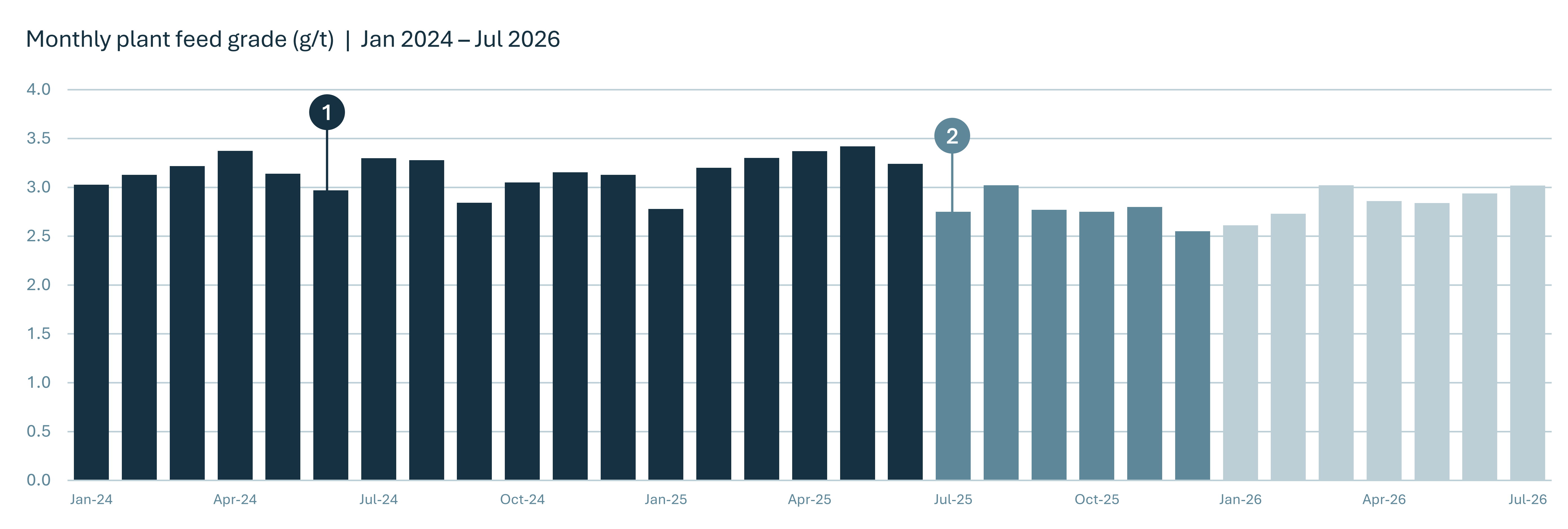
2.77 g/t avg

Recovery trajectory
Jan-26 – Jul-26

2.86 g/t avg

Recovery forecast
Aug-26 – Dec-26

3.06 g/t avg



GRADE DISRUPTION INCREASED $/OUNCE COSTS

1. Fall of Ground – Eroica 870 Long Hole Stoping – skin separation from hanging wall

2. Fall of Ground – Blanket / BQR 930 – waste pillar collapse between Blanket 1, Blanket 2 and BQR

OPERATING RESPONSE

- Rock engineering oversight increased across affected areas
- Additional mining flexibility introduced through accelerated run-of-mine development: contact developers operating from May 2026 to a specific scope
  - > Target – 10% flexibility rate by end of 2027

Better mining control supports sustainable grade recovery

More available stopes, better information and tighter execution reduce dilution and improve access to planned grade.

01
More mining flexibility

- Accelerated run-of-mine development
- More stopes available for production

02
Better stope design and evaluation

- Improved pre-production evaluation
- Modern planning systems
- Better alignment between geology, planning and execution

03
Stronger operating control

- Short-interval control
- Rock engineering embedded in planning
- Conformance to plan monitored at mine level

Better mining control means better grade and lower dilution

Increase Production

Blanket pathway to higher production and lower unit costs

Near-Term production growth opportunities

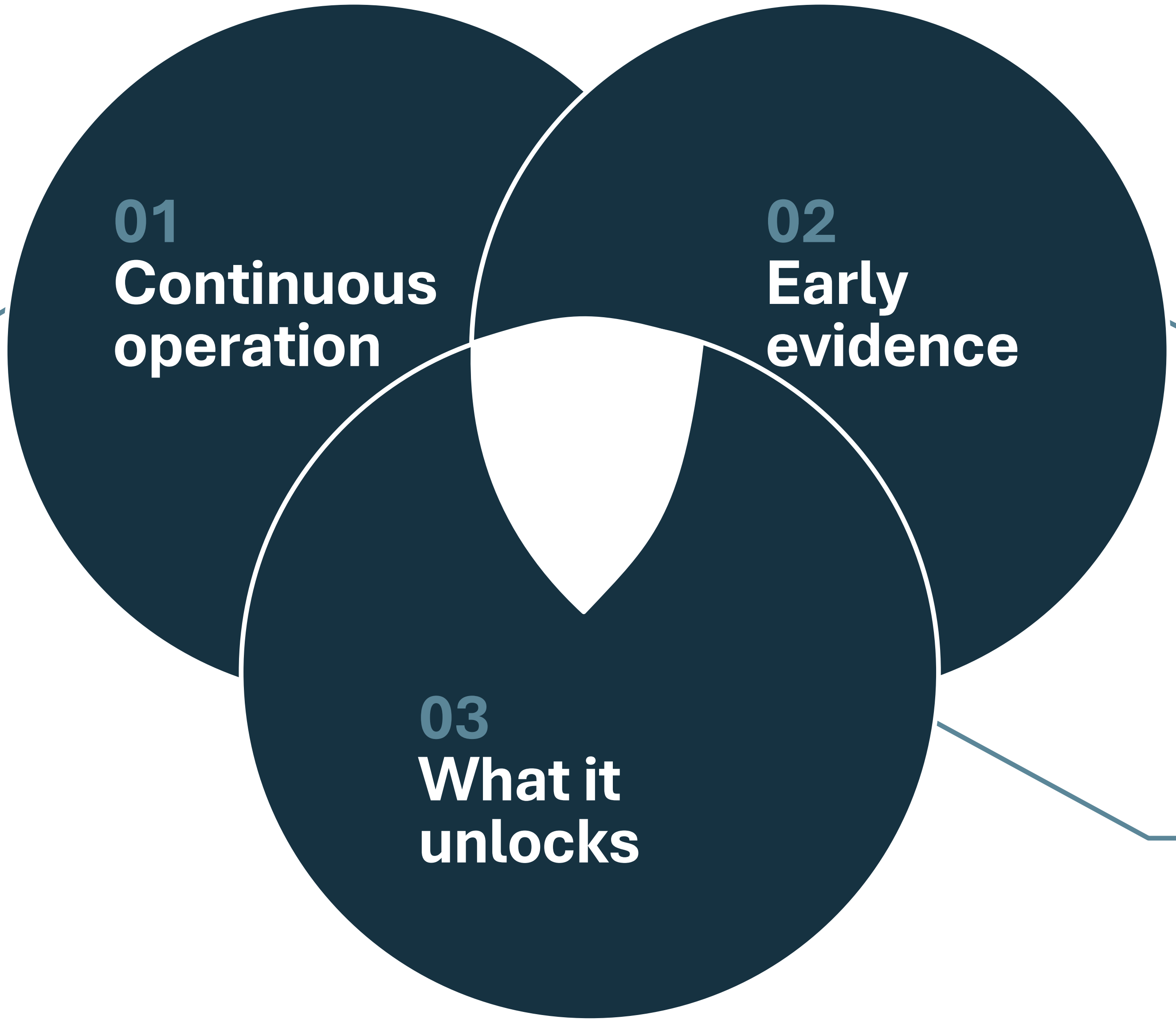
4 initiatives to increase ounces and dilute the fixed cost base

Initiative		Timing	Production Impact	New Capex Requirement
1	**Grade recovery**	H2 2026	Return towards reserve grade through improved access to higher-grade stopes	Nil
2	**7-day shift system**	Implemented June 2026	Additional ~100,000tpa ROM production capacity	Nil
3	**K-pits oxide opportunity**	2027 onward	Potential low-cost surface production supplement to underground mining	Under evaluation
4	**Elution plant upgrade (grits recovery)**	Q3 2026 and ongoing	Approx. 1,300oz additional production in 2026 plus recurring future benefit	Nil

Seven-day shift system adds capacity at no capital cost

Implemented in June 2026, continuous operation adds around 100,000tpa of ROM capacity and has already rebuilt the stockpile, creating flexibility for planned processing and infrastructure work.

- Seven-day working week implemented in June 2026
- No capital requirement
- Additional c.100,000tpa of ROM production capacity



- Overtime cost reduced by approximately 50% from May to June 2026
- Broken tonnes up, rebuilding mining flexibility
- Too early to identify any adverse morale impacts

- Flexibility for the Central Shaft AC/DC conversion and plant upgrade work
- Foundation for higher mill throughput and higher gold production

More tonnes mined at no capital cost; the route to process then follows

Processing the additional tonnes: Lima now, No.4 Shaft from 2027

The extra tonnes from the seven-day week to be converted into ounces at Lima in 2026, with the No.4 Shaft plant taking over once crushing and CIL capacity is upgraded.

01 Lima campaign
Sept-Dec 2026

- Approximately 200 tonnes per day aimed to be processed at the nearby Lima plant
- Approximately 1,700oz of additional production should be achievable in 2026
- Minimal capital; uses existing installed capacity 1.3km from Blanket

02 No.4 Shaft plant upgrade 2027

- Increased crushing and CIL capacity to process the higher throughput
- Supports approximately 8,000oz per annum of additional production
- Capital requirement under evaluation, expected to be defined by September

03 Why it matters

- Converts surplus ROM tonnes into ounces rather than stockpile
- Lima supports 2026 while the No.4 Shaft plant is upgraded
- Spreads the fixed cost base over more ounces

No.4 Shaft plant upgrade: crushing and CIL capacity from 2027

The seven-day week delivers the tonnes; upgraded secondary crushing and CIL capacity, alongside the completed BM3 mill and upgraded elution plant, provide the route to process them.

01

BM3 mill

Completed July 2026

- Ball Mill 3 upgraded in July 2026 at a cost of $800K
- Effective throughput up from 2,400 to 2,660 tpd
- Capacity delivered ahead of the crushing and CIL work

02

Elution Upgrade

To be completed Sept 2026

- upgraded in Sept 2026 at a cost of $600k

03

Secondary crushing

- Secondary crushers are the current bottleneck, capping throughput at c.2,750 tonnes per day
- Capital approved of $860k to increase capacity from 150t/hr to 256 t/hr

04

CIL capacity

- Current CIL capacity of 2,450 tonnes per day
- Upgrade to 2,750 tonnes per day through additional tank(s) at the existing plant
- Indicative capital of c.$1.2M; scope to be confirmed in September

Potential increase in production: 8koz pa assuming 100kt pa of increased ROM production, grade of 3.1gt and 93.6% recovery.   Impact on 2027 depends on the timing of the plant upgrade

K-Pits surface oxide mining

NEW MINERALIZED HORIZON IDENTIFIED

HIGHLIGHTS

Maiden surface resource: 30koz indicated, 14koz inferred

Heap leach test work: recoveries of up to 67%

10,000t trial heap leach sample; EIA application submitted for oxide mining

Target 40,000t/month oxide mining in H1 2027

Indicative capex: $4m

Aug 2026

Updated Blanket resource statement published by way of a news release, including a new surface resource

10,000t

Trial heap leach sample, H2 2026

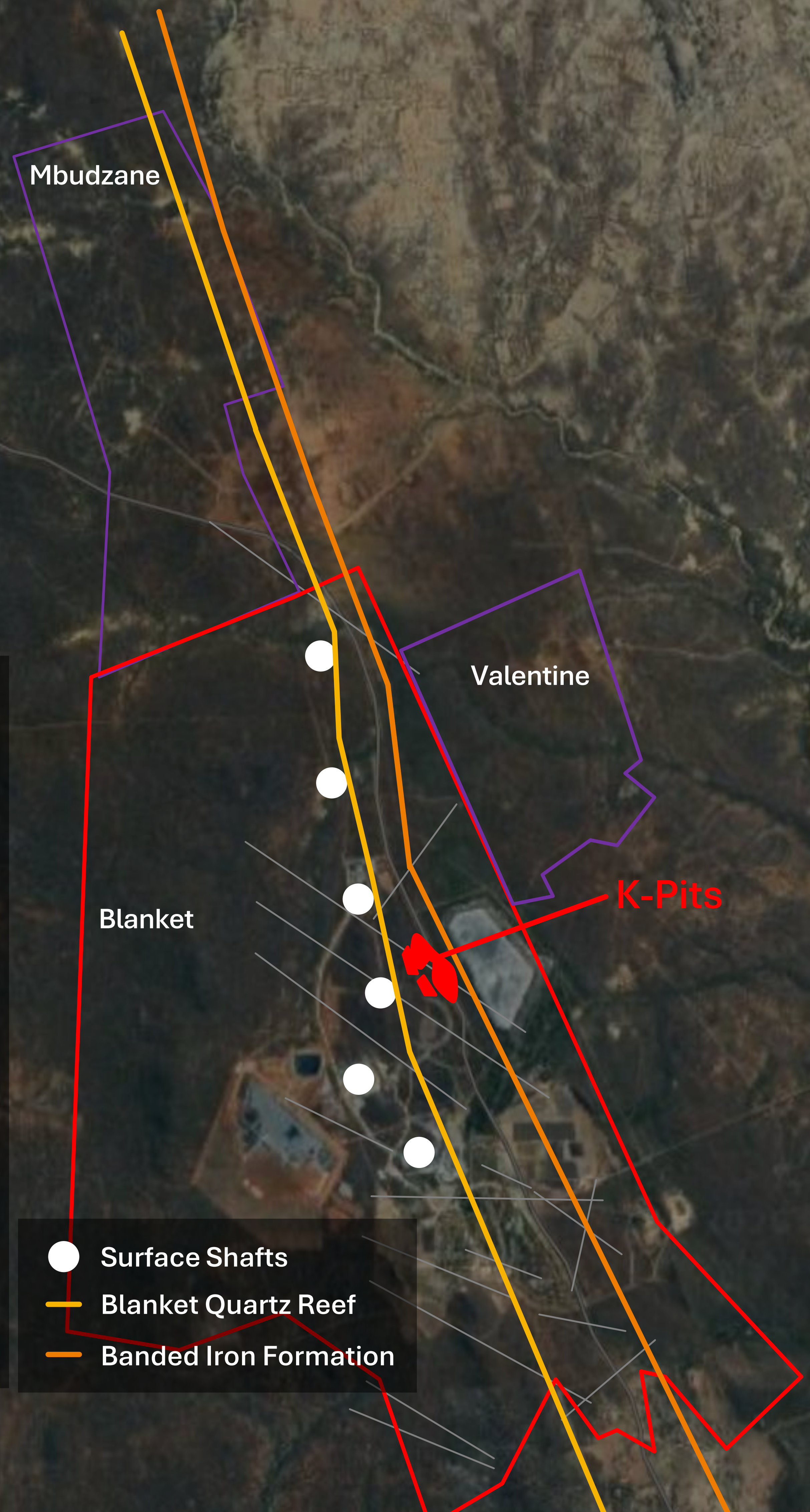
40kt

Target monthly mining rate H1 2027

SURFACE RESOURCES

KPT0EX2553	
OXIDE	23.00m @ 2.61g/t
KPT0EX2545	
OXIDE	15.00m @ 1.69g/t
KPT0EX2510	
SULPHIDE	16.00m @ 6.04g/t
KPT0EX2542	
SULPHIDE	7.00m @ 5.96g/t

Downhole intersections; estimated true widths quoted in full announcement



The upgraded elution plant unlocks gold held in stockpiled carbon

To be completed in September 2026, the upgrade allows stockpiled fine grain loaded carbon to be processed from October onwards, supporting higher second-half production.

01
The stockpiled carbon

- Fine grain loaded carbon (grits) accumulated from the processing circuit
- 31 August 2026: 54.3t containing 1,082ounces of gold at a grade of 620.2g/t

02
Elution plant upgrade, Q3 2026

- Upgrade to be completed 30 Sept 2026: $600k capital already budgeted and spent
- Enables processing of stockpiled fine grain loaded carbon from October onwards
- Approximately 1,300oz of additional production anticipated, Oct 2026 – Jan 2027

03
Recurring benefit from 2027

- Grits processed on an ongoing basis rather than accumulating
- Expected improvement in overall gold recovery
- No further capital required to sustain the benefit

Recovering gold already mined: additional ounces at no new capital cost and the 7-day week = stronger production expected in the second half of 2026

Control addressable costs

Management action is focused on three addressable cost areas

Management cannot control depth or market inflation, but it can improve how labour, energy and consumables are deployed and consumed.

Focus on controllable consumption and productivity, not indiscriminate cost reduction

	What management can influence	Current actions	Measure
01 Labour productivity	• Shift design and workforce deployment • Premium overtime • Productive hours and tonnes per employee	• Seven-day shift system • Overtime approval controls • Monthly workforce-productivity review	**Overtime cost and hours per tonne**
02 Energy efficiency and reliability	• Electricity consumed per tonne-metre • Peak demand and operating efficiency • Diesel use caused by interruptions	• Energy-management programme • 132 kV line • Central Shaft AC/DC conversion	**kWh per tonne-metre and diesel share**
03 Consumables	• Usage rates per tonne processed • Supplier terms and sourcing • Inventory and specification control	• Supplier renegotiation • Procurement optimisation • Monthly usage tracking	**Consumables cost and usage per tonne**

A pathway to higher production, lower unit costs and stronger cash generation

More ounces over the fixed-cost base is what restores unit economics.

- Grade recovery
- More ROM tonnes
- Additional recovery and processing capacity
- Targeted cost savings

=

More ounces over the fixed-cost base

=

Lower unit costs and stronger cash generation

Victor Gapare
Executive Director

03 | Growth: Bilboes

Feasibility study outcomes, funding strategy, and development pathway

Bilboes

AT A GLANCE

1.75Moz
Proven & probable reserves

c.200koz
Expected first full-year production

US$1,539m*
Post-tax NPV (8% real) at US$ 4,156 /oz

57.9%*
Post-tax IRR at US$ 4,156 /oz

10.8years
Life of mine

*Based on LBMA spot price on August 5, 2026

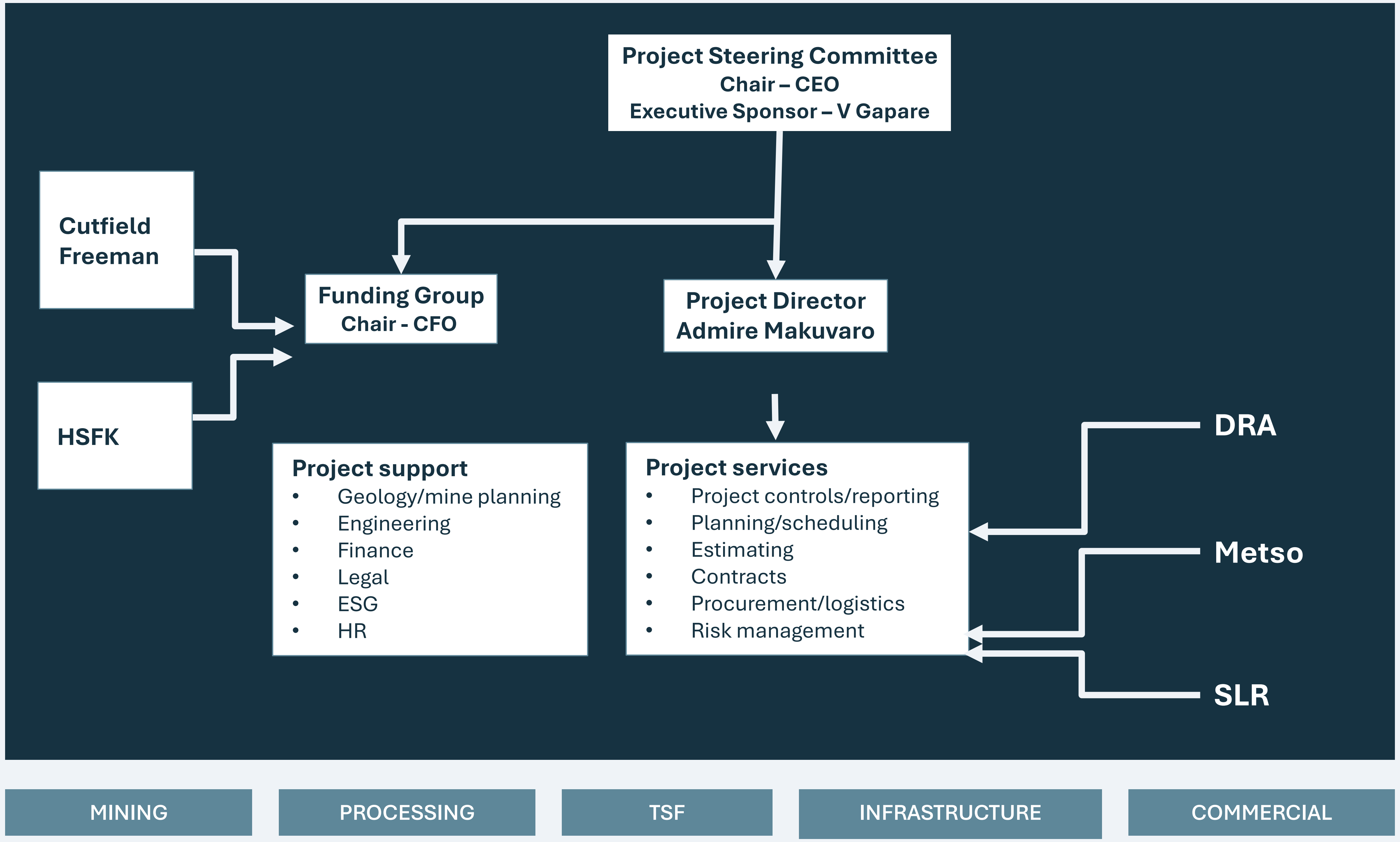
A FULLY OWNED, LARGE-SCALE PROJECT TARGETING FIRST GOLD IN OCTOBER 2028 AND C.277KOZ CONSOLIDATED GROUP PRODUCTION IN 2029

100% owned and fully permitted; approved for development following the Feasibility Study (Nov 2025)

First gold targeted October 2028

*Bilboes feasibility study economics BUT calculated at US$ 4,156 /oz gold price (higher than that used in the feasibility study). Based on LBMA spot price on August 5, 2026.

Project structure and the team delivering it



The team delivering the project

Mark Learmonth Chief Executive Officer
Group leadership and delivery oversight

Victor Gapare Executive Director – Executive Sponsor
Zimbabwe operating experience; Founder of Bilboes

Admire Makuvaro Project Director
30+ yrs mining and engineering; led Mimosa expansion from 30 to 120ktpm

Simbarashe Chimedza Technical Manager
26 yrs gold exploration, feasibility and plant construction; 11 yrs Bilboes Project Director

Delivery partners

DRA Overall project delivery, detailed engineering, procurement and construction management

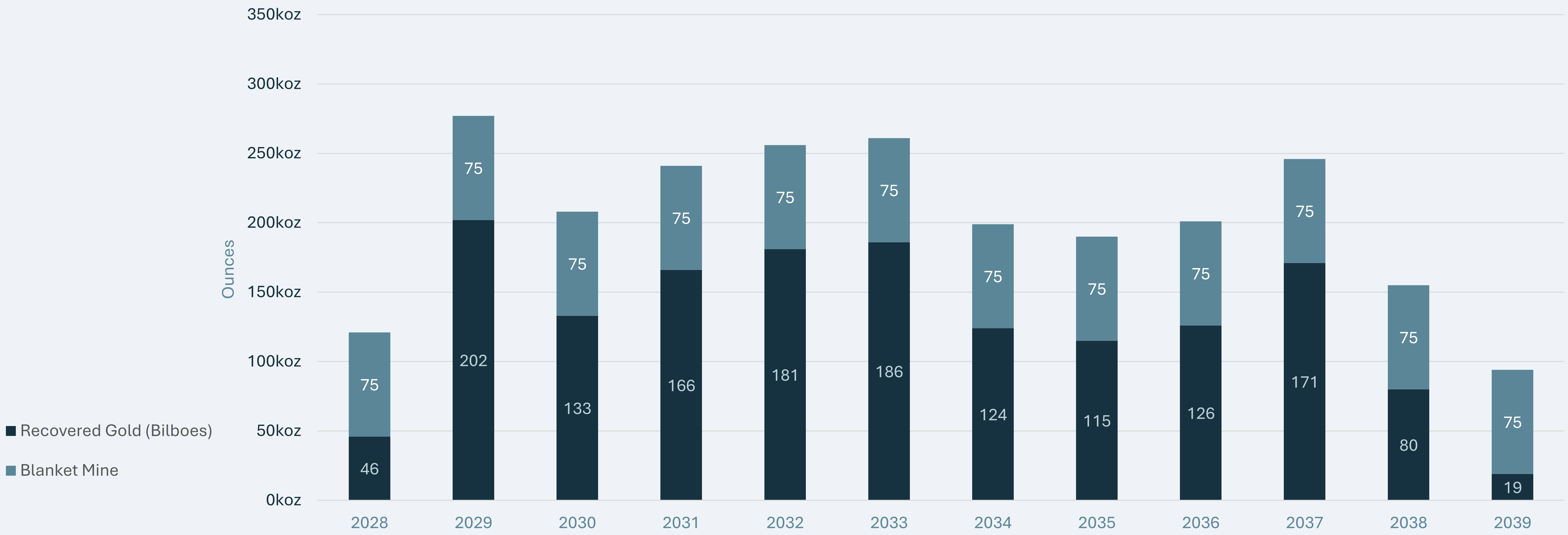
Metso BIOX® technology provider and plant design partner

SLR Tailings storage facility, geotechnical and environmental design

Cutfield Freeman Provider of independent financial advice

Herbert Smith Freehills Kramer (HSFK) One of world's leading law firms

Production transformation



FIRST GOLD IN 2028

c.277koz combined in 2029

Production and recovery data from the Bilboes feasibility study assuming construction commencement in October 2026. Subject to financing. Blanket Mine contribution shown at a continuing rate of 75koz per annum.

Production Flowsheet

A conventional flowsheet around proven BIOX technology — and the evidence we can execute it

Mining → Crushing and milling → Flotation → BIOX → Carbon-in-leach (CIL) → Elution and gold room → Gold

Flotation → Flotation TSF

BIOX → BIOX TSF

Tailings streams are segregated: flotation tailings and BIOX residue report to separate storage facilities

Design basis

01 Process Design Criteria signed

02 Datasheets complete for all critical equipment

Integration

01 BIOX flow diagrams and design information received

02 Being incorporated into plant layouts and the mechanical equipment list

Management

01 Block model being updated for geometallurgical parameters

02 Production schedule being revised to meet BIOX feed ratios

Open-pit operation over a 10.8-year mine life; plant sized for the feasibility-study production profile

Mining readiness

Ore feed sequenced to meet plant commissioning

Forecast Sept'26 | **Target Dec '26** | **Target by July 2027**

01

Block model

Geo-metallurgical data added to the block model, alongside gold grade

Scanning of existing core samples at 1m intervals complete

02

Production scheduling

Schedule revised to geo-metallurgical parameters to hit critical BIOX feed ratios

Metso BIOX feed parameters issued to the mining team

03

Mining execution

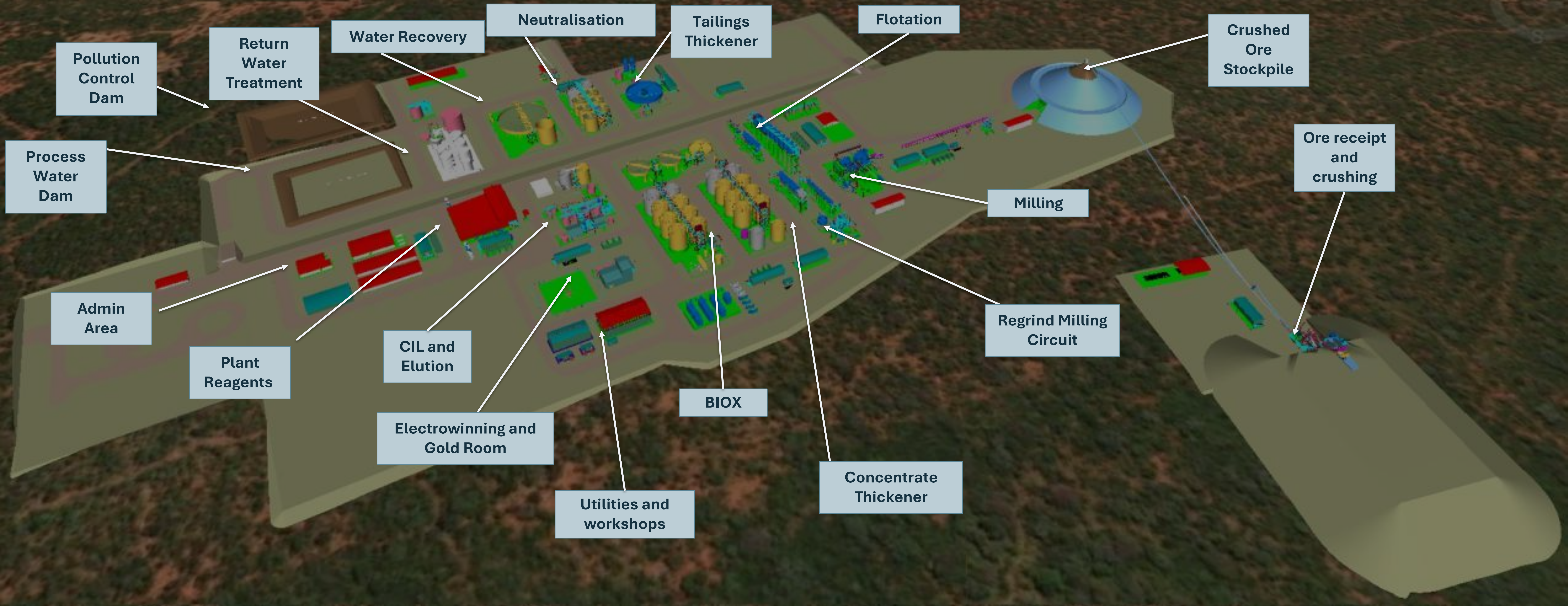
Mining contractor appointed

Ore feed aligned to process plant commissioning

Milestones locked into the project baseline schedule

Processing plant

One plant, six zones



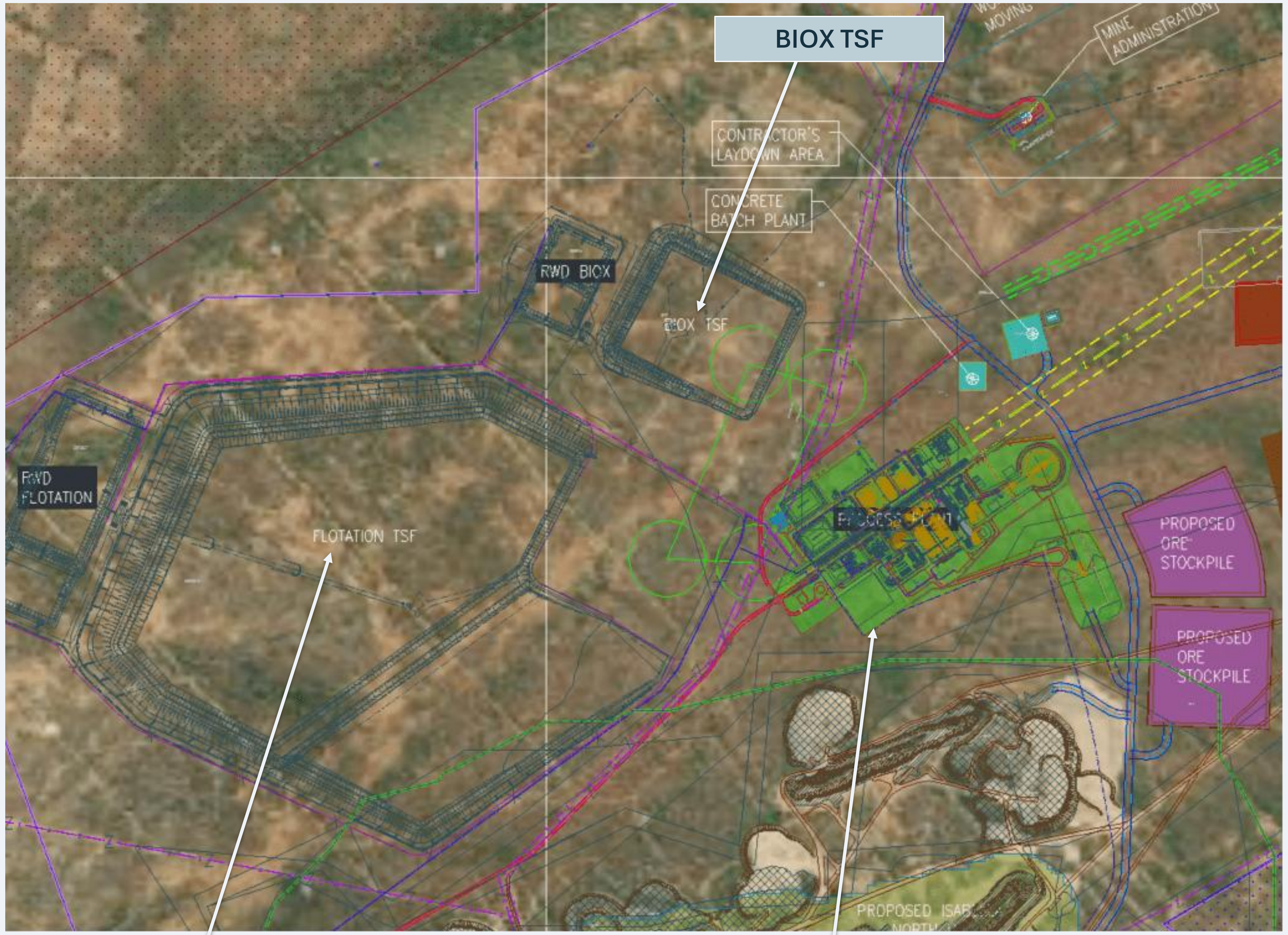
Tailings storage facility

Preliminary design to be completed Nov 2026

TSF design timeline

- **COMMENCEMENT 13 JUL 2026**
  Design consultant letter of intent issued; contract negotiations to be concluded
- **FORECAST COMPLETE 10 NOV 2026**
  Preliminary design — construction drawings and bill of quantities
- **END NOV 2026**
  Capital budget to be updated in line with the bill of quantities
- **COMPLETE 19 FEB 2027**
  Detail design forecast

Flotation tailings and BIOX residue report to separate storage facilities



Infrastructure and early works

Powering, watering and housing the site — the enabling work behind the plant

Construction power

- Discussions with ZETDC in progress to secure 2MVA from existing infrastructure
- Construction power supply contract (Oct 2026)

Bulk power

- Scope of work finalised for three contracts (Overhead Line and 2 substations)
- Bulk Power supply contract (Dec 2026)

Water surety

- Water surety strategy progressing for implementation by end Oct '26

Accommodation and early works

- EPCM camp location finalised
- Strategy for the early works team agreed

Enabling infrastructure is being contracted now so that construction can start on schedule in October 2026

Procurement and construction readiness

Six critical packages carry the schedule — earthworks and power drive the October 2026 construction start

On track

Adjudication 11 Aug ’26 · award 14 Sep ’26

Package: Grinding mills

On track – in market

Adjudication 08 Sep ’26 · award 20 Oct ’26

Package: Crushers

On track

Adjudication 07 Aug ’26 · award 10 Sep ’26

Package: Flotation cells

On track

Adjudication 14 Aug ’26 · award 17 Sep ’26

Package: Thickeners

Critical path — first activity on site

Adjudication 27 Jul ’26 · contractor appointed 4 Sep ’26

Package: Bulk earthworks

Bulk earthworks marks the construction start - October

On track

Shangani–Bilboes line tender closes 11 Sep ’26 · award 23 Nov ’26

Package: Power infrastructure

Procurement and construction readiness

Procurement

- **Packages (RFTs) in preparation**
  Bulk Power Contracts (Design, Supply & Install)
  Various Major Equipment Supply packages

- **Packages (RFTs) in Market**
  Supply of Crushers; closing **06 Aug ’26**
  Supply of Thickeners; closing **23 Jul ’26**
  Supply of Flotation Cells; closing **23 Jul ’26**

- **Tenders Closed / Adjudications in Progress**
  Supply of Grinding Mills
  Quantity Surveying (QS) Services
  Surveying Services
  Bulk Earthworks

- **Contracts Awarded**
  Geotechnical Investigation (process plant)
  TSF Design, Hydro + Hydro-Geo Services (letter of intent)

PACKAGE #	PACKAGE DESCRIPTION	Tech Pack Compiled	RFT Approved	Tender Period Closed	Adjudication Completed	TEAR Approved	Contract Signed
001	Geotechnical Engineering Services	10-Mar-26	31-Mar-26	14-May-26	12-Jun-26	01-Jul-26	24-Jul-26
002	Earthworks and Infrastructure	21-Apr-26	14-May-26	26-Jun-26	27-Jul-26	12-Aug-26	04-Sep-26
018	QS Services	14-May-26	04-Jun-26	03-Jul-26	03-Aug-26	19-Aug-26	11-Sep-26
022	TSF Design Services	21-May-26	04-Jun-26	19-Jun-26	06-Jul-26	17-Jul-26	27-Jul-26
034	Mills	22-May-26	12-Jun-26	13-Jul-26	11-Aug-26	27-Aug-26	14-Sep-26
036	Flotation Cells	10-Jun-26	02-Jul-26	23-Jul-26	07-Aug-26	25-Aug-26	10-Sep-26
042	Thickeners	18-Jun-26	09-Jul-26	30-Jul-26	14-Aug-26	01-Sep-26	17-Sep-26
027	Crushers	22-Jun-26	13-Jul-26	06-Aug-26	08-Sep-26	25-Sep-26	20-Oct-26
035	Cyclones	02-Jul-26	23-Jul-26	13-Aug-26	28-Aug-26	15-Sep-26	02-Oct-26
204	Logistic Service Provider	03-Jul-26	14-Aug-26	28-Sep-26	27-Oct-26	12-Nov-26	07-Dec-26
029	Vibrating Screens & Feeders	06-Jul-26	27-Jul-26	17-Aug-26	01-Sep-26	17-Sep-26	06-Oct-26
212	Construction Power Generator	09-Jul-26	30-Jul-26	20-Aug-26	04-Sep-26	22-Sep-26	09-Oct-26
224	OHL - Shangani to Bilboes	10-Jul-26	31-Jul-26	11-Sep-26	13-Oct-26	29-Oct-26	23-Nov-26
030	Linear Screens (Trash Screens)	13-Jul-26	03-Aug-26	24-Aug-26	08-Sep-26	25-Sep-26	13-Oct-26
069	Apron Feeders	16-Jul-26	06-Aug-26	27-Aug-26	11-Sep-26	30-Sep-26	16-Oct-26
020	Laboratory Testing Services	17-Jul-26	07-Aug-26	28-Aug-26	21-Sep-26	08-Oct-26	02-Nov-26
024	BIOX Proprietary Equipment Supply	17-Jul-26	07-Aug-26	21-Aug-26	21-Sep-26	08-Oct-26	02-Nov-26
203	HT Substation – Chertsey	20-Jul-26	10-Aug-26	21-Sep-26	21-Oct-26	06-Nov-26	01-Dec-26
207	HT Substation - Shangani & Bilboes	20-Jul-26	10-Aug-26	21-Sep-26	21-Oct-26	06-Nov-26	01-Dec-26
028	Rock Breaker	27-Jul-26	17-Aug-26	07-Sep-26	22-Sep-26	09-Oct-26	27-Oct-26
033	Samplers	30-Jul-26	20-Aug-26	10-Sep-26	28-Sep-26	14-Oct-26	30-Oct-26
067	Conveyor Drives & Gearboxes	30-Jul-26	20-Aug-26	10-Sep-26	28-Sep-26	14-Oct-26	30-Oct-26

Path to first gold

A date-driven path from study to first gold

1 — Nov 2025
Feasibility Study
- Approved
- Technical and financial case confirmed

2 — 2026
Detailed engineering and early works
- Detailed mine and process design
- Site preparation and enabling works

3 — 2026–27
Financing and FID gate
- Financing strategy executed
- Authority to commit full construction spend

4 — 2027–28
Main construction
- Open pit development
- Plant, power and water

5 — Sep 2028
Ore to mill
- Wet plant start
- BIOX stream

6 — Oct 2028
First gold
- First revenue

FEASIBILITY STUDY APPROVED NOV 2025 · TARGETING FIRST GOLD OCTOBER 2028

Economic analysis

The Project generates a value accretive business case in all of the gold price scenarios evaluated in the Feasibility Study[1]:

Metric	Unit	Consensus Forecast Price[1,2]	3-Year Trailing Average Price[1]	Spot Price[1,3] (September 1, 2025)	Spot Price[3] (August 5, 2026)
Gold Price (Avg.)	**US$ / oz**	**2,548**	**2,350**	**3,648**	**4,156**
Post-Tax $NPV_{8\%\ Real}$	US$ M	582	454	1,234	1,539
Post-Tax IRR	% Real	32.5	27.4	50.4	57.9
Payback Period[4]	years	1.7	2.8	1.1	0.9
Peak Funding Required	US$ M	484	484	484	484
Value-Investment Ratio	ratio	1.2x	0.9x	2.6x	3.2x
Life of Mine	years	10.8	10.8	10.8	10.8
Operating Margin	%	59.5	56.5	70.2	73.0
AISC	($/oz)	1,061	1,051	1,118	1,145

1. *Referenced in Bilboes Gold Project Technical Report Summary, with effective date October 31, 2025, which was filed with the SEC on EDGAR in November 2025*
2. *Based on S&P consensus forecast price for September 2025*
3. *Based on LBMA spot price following the effective date of the Technical Report being September 1, 2025 and on August 5, 2026 respectively*
4. *As measured from the date of first ore processed / first revenue*

Funding strategy

Four funding pillars

✓ Gold hedging	✓ Convertible notes	Interim facility	Project finance

1 Gold price hedging

✓ Completed

$3,500	3,000 oz
Floor price / oz	Monthly coverage

- Put options active Jan 2026 – Dec 2028
- Full upside participation above $3,500/oz
- Provides floor to support Interim Facility

2 Convertible notes offering

✓ Completed

$150M	~$130M
Raised (upsized)	Net proceeds

- 5.875% coupon, convertible after Oct 2032
- Capped calls: effective conversion at $56.72/share[1]
- Over $600M investor demand at launch

3 Interim funding facility

Imminent close

Up to $150M	October 2026
Target facility	Expected close

- Zimbabwean / South African bank consortium
- Co-lead: Stanbic Bank Zimbabwe & CBZ Bank
- Secured against Blanket Mine cash flow

4 Project finance

In progress

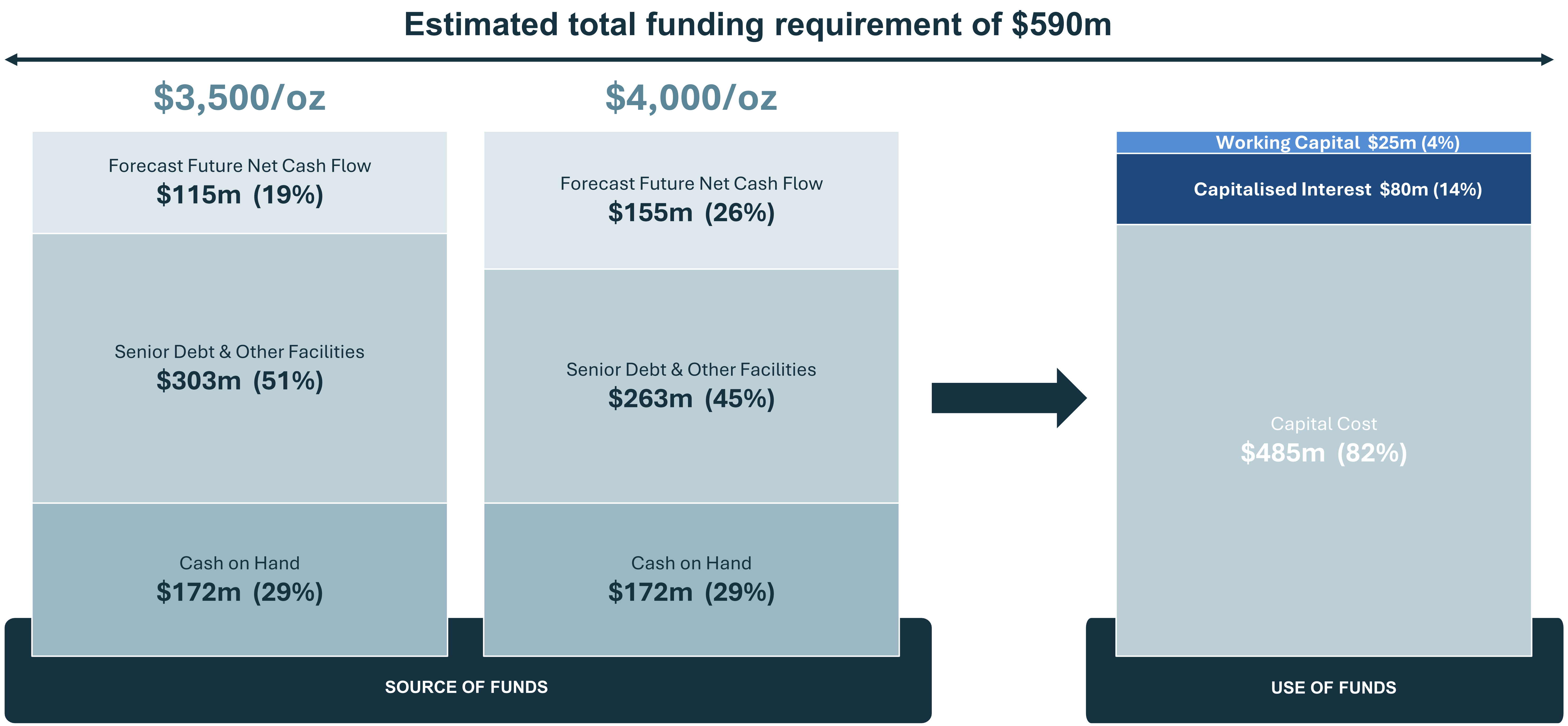
Q1 2026	6 - 9 months
Process commenced	Due diligence

- Formal process now underway
- Regional and global financial institutions
- Running parallel to Interim Facility

1 – The convertible bond has a Conversion price of $40.51 with matching capped call option in Caledonia's favour at $40.51 capped at $56.72, giving an effective conversion price of $56.72 if the share price is at or above this level

Bilboes funding overview

Fully funded at $590m under both gold price scenarios



At $4,000/oz, $40m less senior debt is required — funded by higher forecast cash flow

Assumptions per the Bilboes Technical Report Summary (effective 31 Oct 2025). Cash on hand as at Q2 2026.

Capital structure – cash & available liquidity

Total available Liquidity

c.$200M

LIQUIDITY INFORMATION
(As of June 30, 2026, all figures in USDm)

Cash on hand	171.8
Bullion on hand	13.6
Gold sales receivables	1.7
Total before utilisation of Facilities	187.1
Drawn down bank facilities	(4.0)
Net Cash & Liquid Assets	183.1
Undrawn bank facilities	17.0
Total Available Liquidity	200.1

Capital structure – debt

Borrower	Instrument/Lender	Coupon	Amount Outstanding	Maturity	Notes
Caledonia Holdings Zimbabwe (100% Owned)	Mining Industry Pension Fund	9.5%	$2.0 m	11 April 2027	
	NMB Bank Zimbabwe Limited	9.5%	$2.5 m	14 January 2028	
	Mining Industry Pension Fund	11.5%	$2.0 m	24 February 2029	Successfully rolled-over in 2026 for 3 years, expiring in 2029.
	CBZ Bank Limited	11.5%	$5.0 m	28 April 2029	
	Total CHZ		**$11.5m**		
Blanket Mine (64% Owned)	CABS	12.46%	$1.0m	March 2027	
	Nedbank Zimbabwe	12%	$1.0m	June 2028	Motor Vehicle Loan
	Stanbic Bank Zimbabwe Ltd	40%	Undrawn	October 2026	$12.5m facility denominated in ZiG
	Stanbic Bank Zimbabwe Ltd	12%	$0.6m	October 2026	$4m facility
	Nedbank Zimbabwe Ltd	8.25%	Undrawn	April 2027	$7m facility
	First Capital Bank	10%	Undrawn	May 2027	$10m facility
	Total Blanket		**$2.6m**		$25.8m USD & $12.5m Zig Available
Caledonia Mining Corporation Plc	Convertible Bond	5.875%	$150m	January 2033	Conversion price of $40.51 with matching capped call option in Caledonia's favour at $40.51 capped at $56.72
Total Consolidated			**$164.1m**		

Key risks and mitigations

Risk area	Risk	Mitigation
Technical	Metallurgical variability	Extensive metallurgical testwork completed during Feasibility Study; defined processing parameters and recovery assumptions by ore type. Robust blending system for plant feed for optimal BIOX plant performance.
	Strip ratio and mine plan assumptions	Detailed open pit optimisation and pit design with push backs to manage strip ratio; staged pit development provides flexibility to adjust mining sequencing
	Geotechnical conditions	Geotechnical drilling and slope stability analysis incorporated into pit design
Execution	Time delays	Maintain a fully funded position before execution to enable on-time procurement
	Capital cost inflation	Single-phase development; capex contingency included; major cost items benchmarked during Feasibility Study
	Contractor availability	Early engagement with mining and EPCM contractors; established mining skills base in Zimbabwe
Country / Operating Environment	Fiscal and regulatory stability	Long operating history in Zimbabwe; ongoing engagement with relevant authorities
	Currency exposure	US dollar gold revenues; cost base partially USD-linked
	Power supply reliability	Combination of grid power and on-site backup power solutions evaluated

Zimbabwe economic contribution

Bilboes will be a significant contributor to Zimbabwe's economy[1]

Potential foreign exchange generation

US$6bn+

Over the life of mine at a US$4,000/oz gold price scenario.

Potential royalty payments

US$300m

Direct contribution to national revenues.

Potential corporate income taxes

US$975m

Meaningful fiscal contribution over the life of mine.

Potential payroll & withholding taxes

US$150m

Supporting government revenues and local employment.

Wider economic impact

2-4x

Supporting local procurement, employment and economic activity.

Data from the World Bank and IFC indicates an economic multiplier effect of between 2X and 4X regarding jobs for mining projects in Africa[2]

1 – Based on life-of-mine production and illustrative US$4,000/oz gold price assumptions
2 – Data from Effects of oil, gas and mining investments on jobs – International Finance Corporation February 2017

Employment & skills development

Creating jobs, skills and long-term opportunities

Permanent operational jobs	Skills development training and skills transfer	Construction jobs	Salaries and wages
500		~1,200	$50m
Supporting sustainable employment in Zimbabwe.	Building technical mining capability for the future.	Generated during the build phase.	Paid over the life of the mine.

Data from the World Bank and IFC indicates an economic multiplier effect of between 2X and 4X regarding jobs for mining projects in Africa[1]

Building on Caledonia's established track record of local employment and workforce development in Zimbabwe.

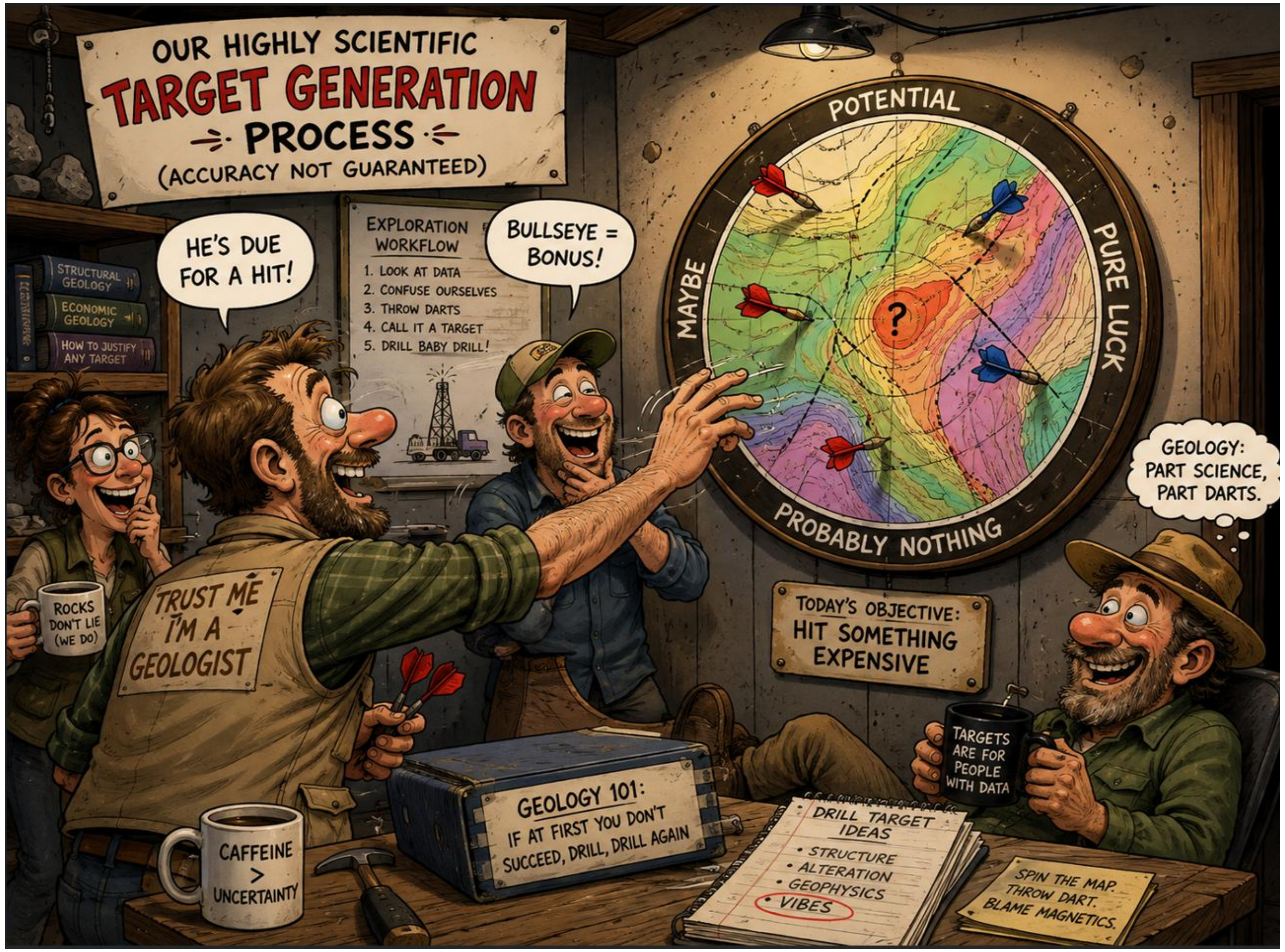
1 – Data from Effects of oil, gas and mining investments on jobs – International Finance Corporation February 2017

Craig Harvey
VP Technical Services

04 | Growth: Exploration

Blanket (deep level and surface); Motapa; Maligreen

Target Generation Process



Four strategic exploration pillars

Delineate downdip extensions and generate new Inferred Resources.

01
Deep exploration

02
Resource conversion

Upgrade Inferred to Indicated where drilling density and continuity support it.

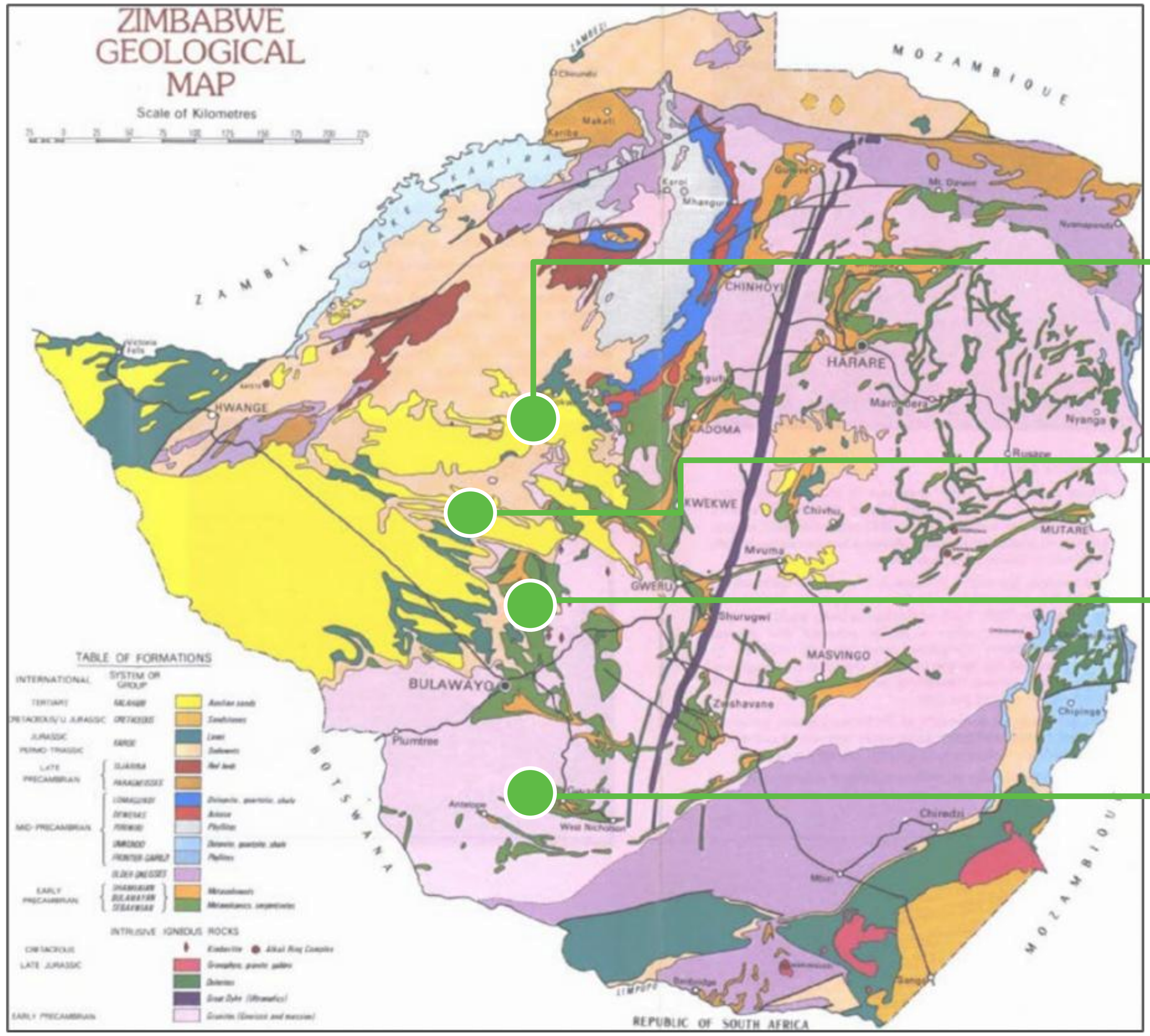
Test lateral gaps, hidden shoots and structural repeats between known orebodies.

03
Inter-orebody discovery

04
Surface oxide and sulphide

Advance near-surface targets through trenching, RC drilling and staged technical studies.

Caledonia regional exploration localities



Maligreen – 100% Ownership
Total M & I: 8.0Mt @ 1.71g/t, 442Koz
Total Inf: 6.2Mt @ 2.12g/t, 420Koz

Bilboes – 100% Ownership
Proven & Probable : 24.1Mt @2.26g/t : 1.75Moz

Motapa – 100% Ownership
Maiden M & I: 7.8Mt @ 1.51g/t : 379Koz
Maiden Inf: 2.7Mt @ 1.48g/t : 131Koz

Blanket Mine – 64% Ownership
Underground M & I: 17.7Mt @ 3.83g/t, 2.18Moz
Underground Inf: 6.9Mt @ 3.35g/t, 0.75Moz

Surface M & I: 1.2Mt @ 0.76g/t, 30Koz
Surface Inf: 0.5Mt @ 0.89g/t, 14Koz

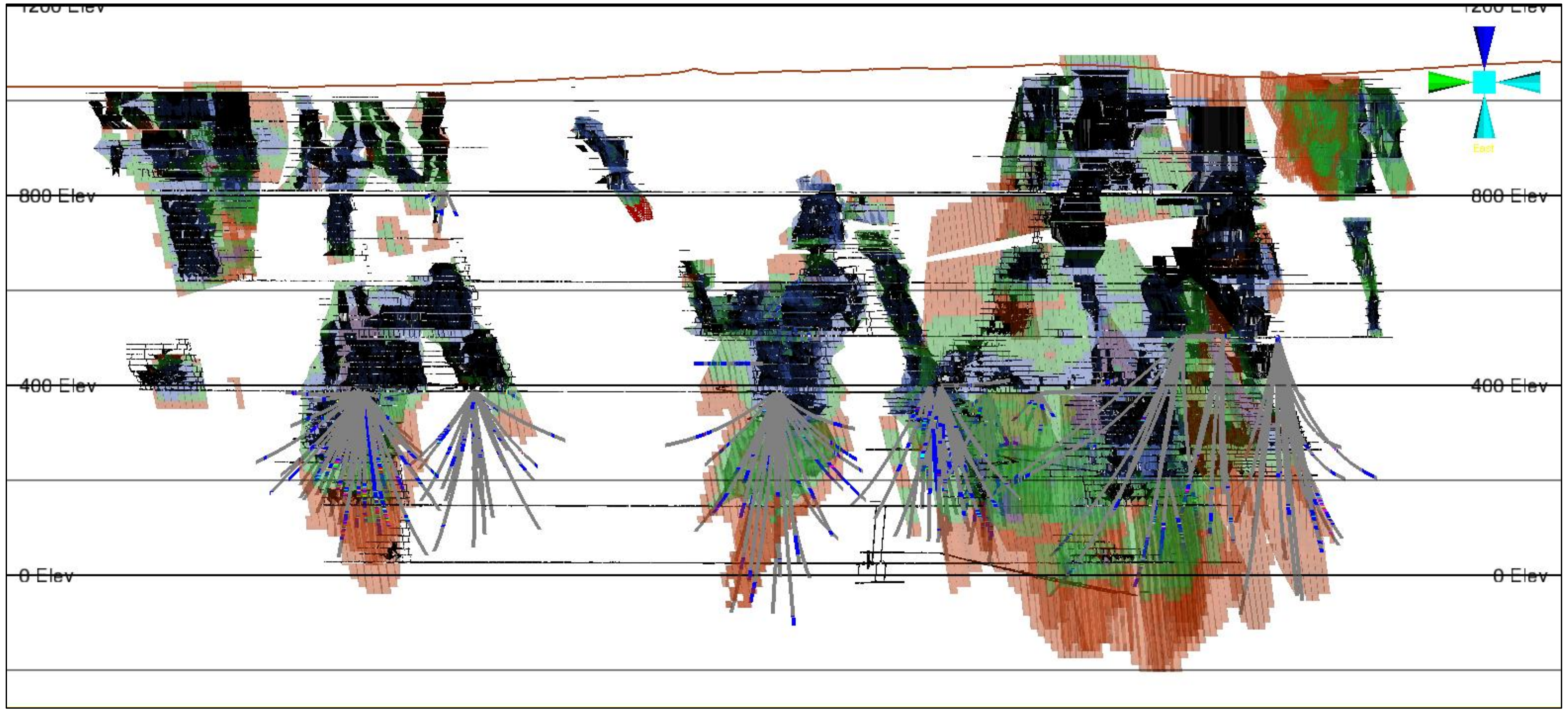
1 – Caledonia has granted an option on Maligreen which gives the counterparty the right to earn in to Maligreen up to a level of 50%

Blanket

Resource growth by Deep Drilling

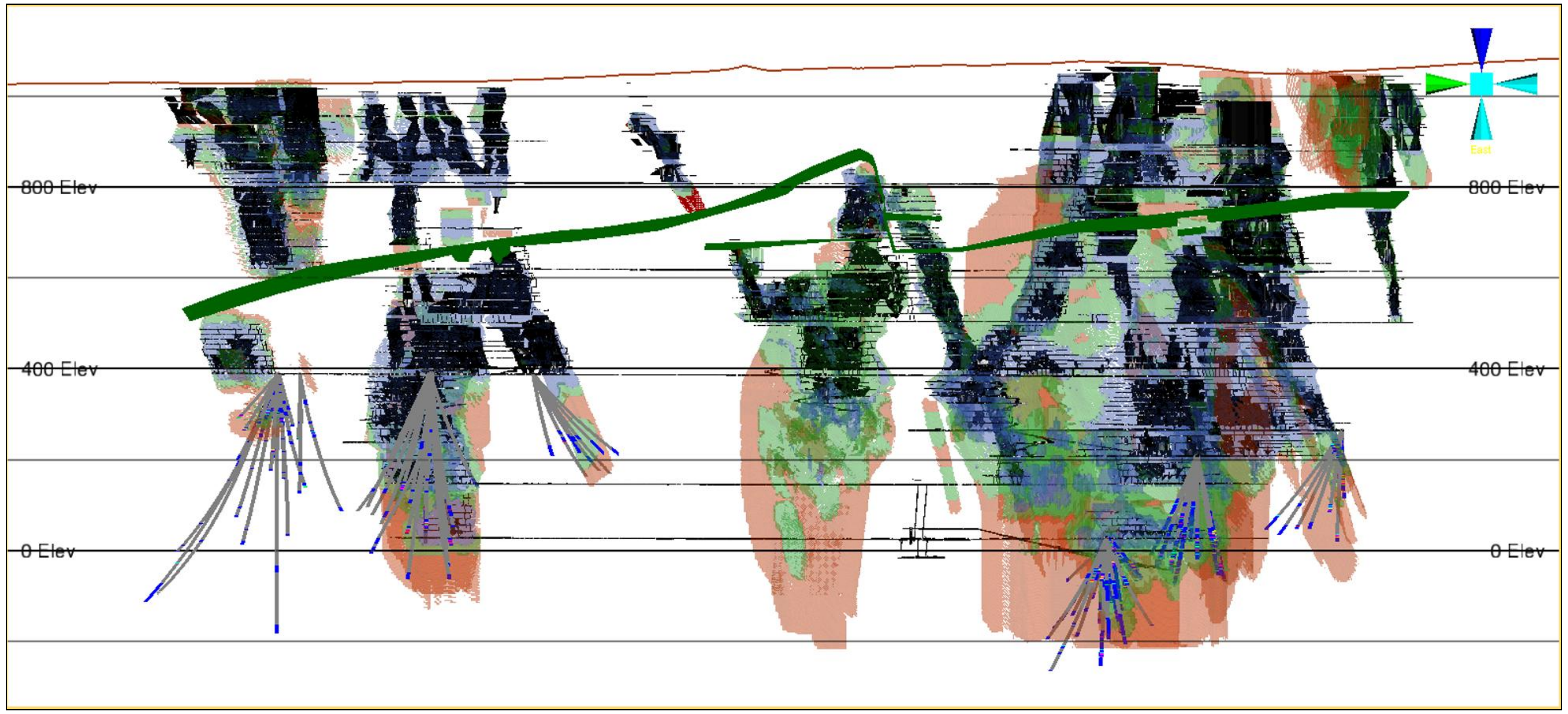
Deep Drilling pre 2022
Mineral Resource Estimate 31 December 2023

Underground M & I: 15.3Mt @ 3.64g/t, 1.79Moz
Underground Inf: 8.8Mt @ 3.74g/t, 1.06Moz



Deep Drilling post 2022
Mineral Resource Estimate 30 June 2026

Underground M & I: 17.7Mt @ 3.83g/t, 2.18Moz
Underground Inf: 6.9Mt @ 3.35g/t, 0.75Moz



Blanket

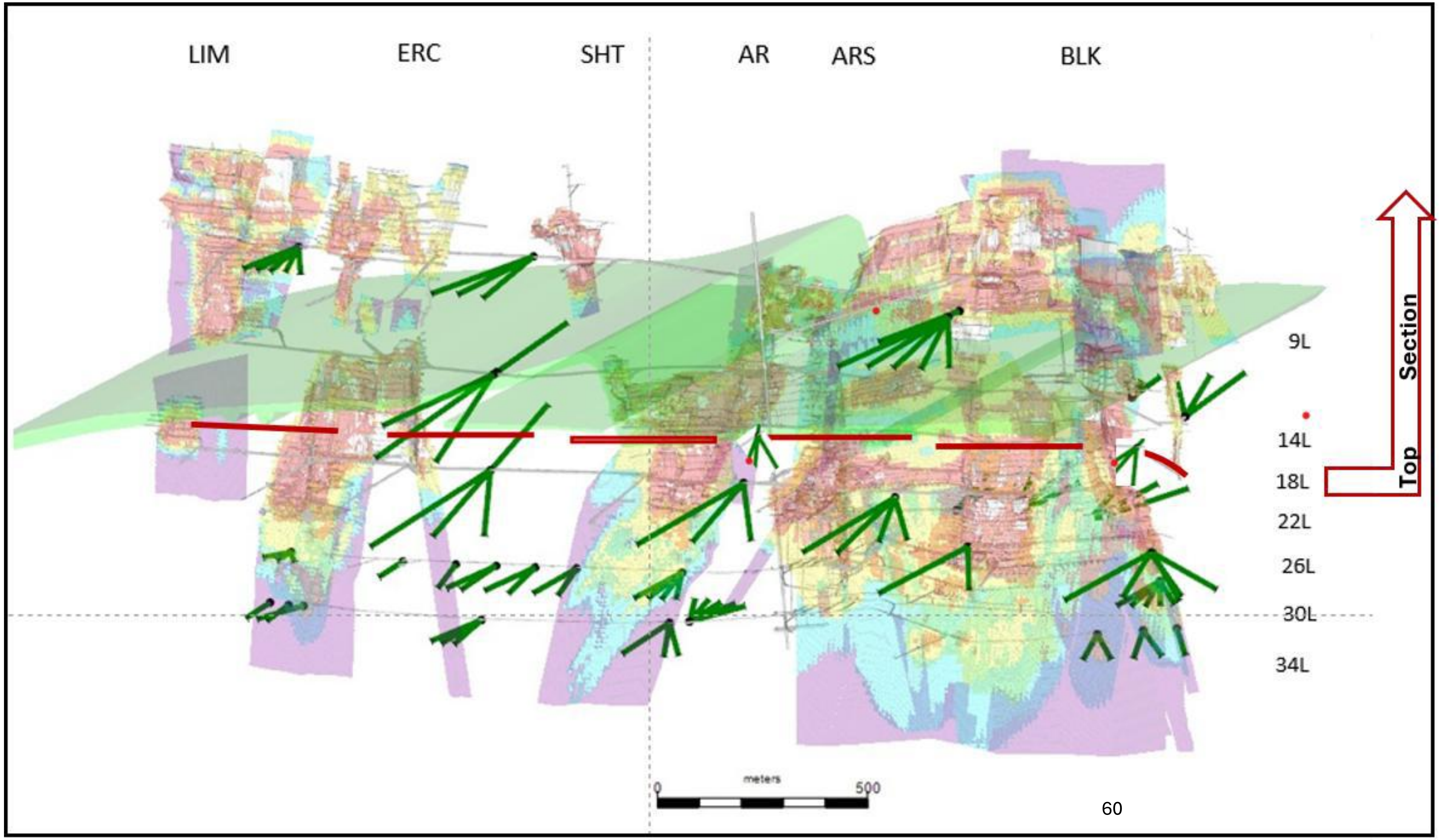
Resource growth by Inter Orebody Drilling

Blanket commenced circa 1904 – underground. Continued following orebodies down. New orebodies found by 'accidental' intersections from underground haulages.

Previous inter orebody exploration successfully identified extensions of the BF and ARM orebodies – now in production

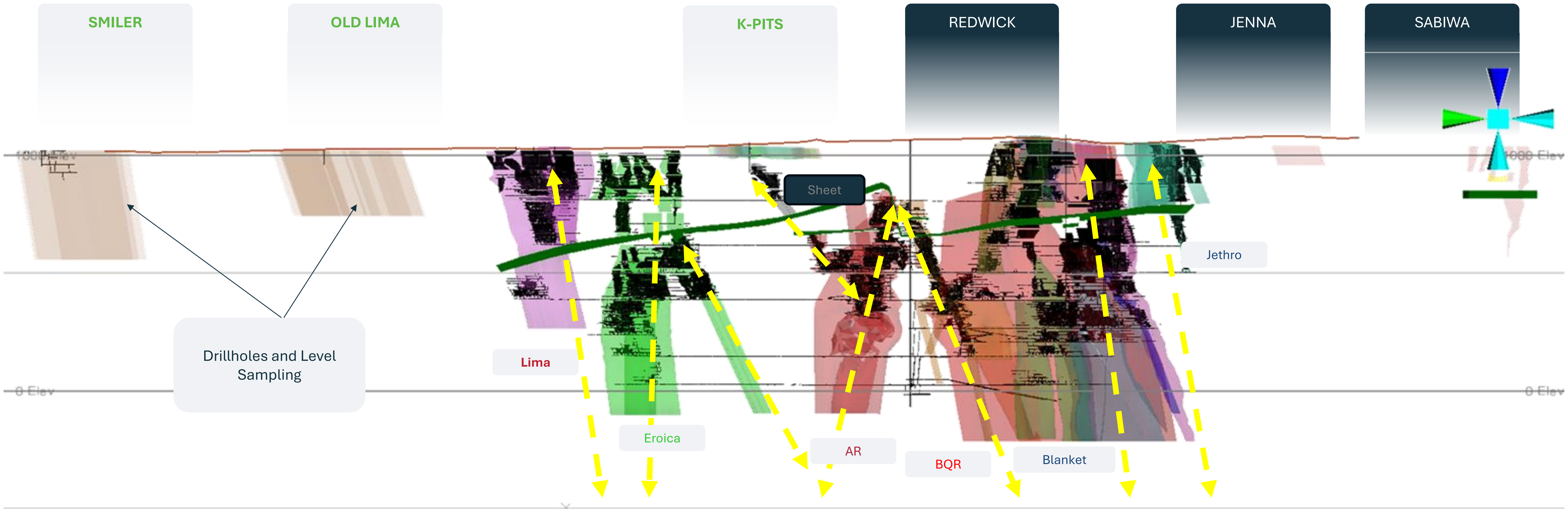
Current air driven exploration drills limited to 100m. Planned 24,650 meter electro-hydraulic drilling program for 2027 – 2029

- Main production infrastructure in place



Blanket

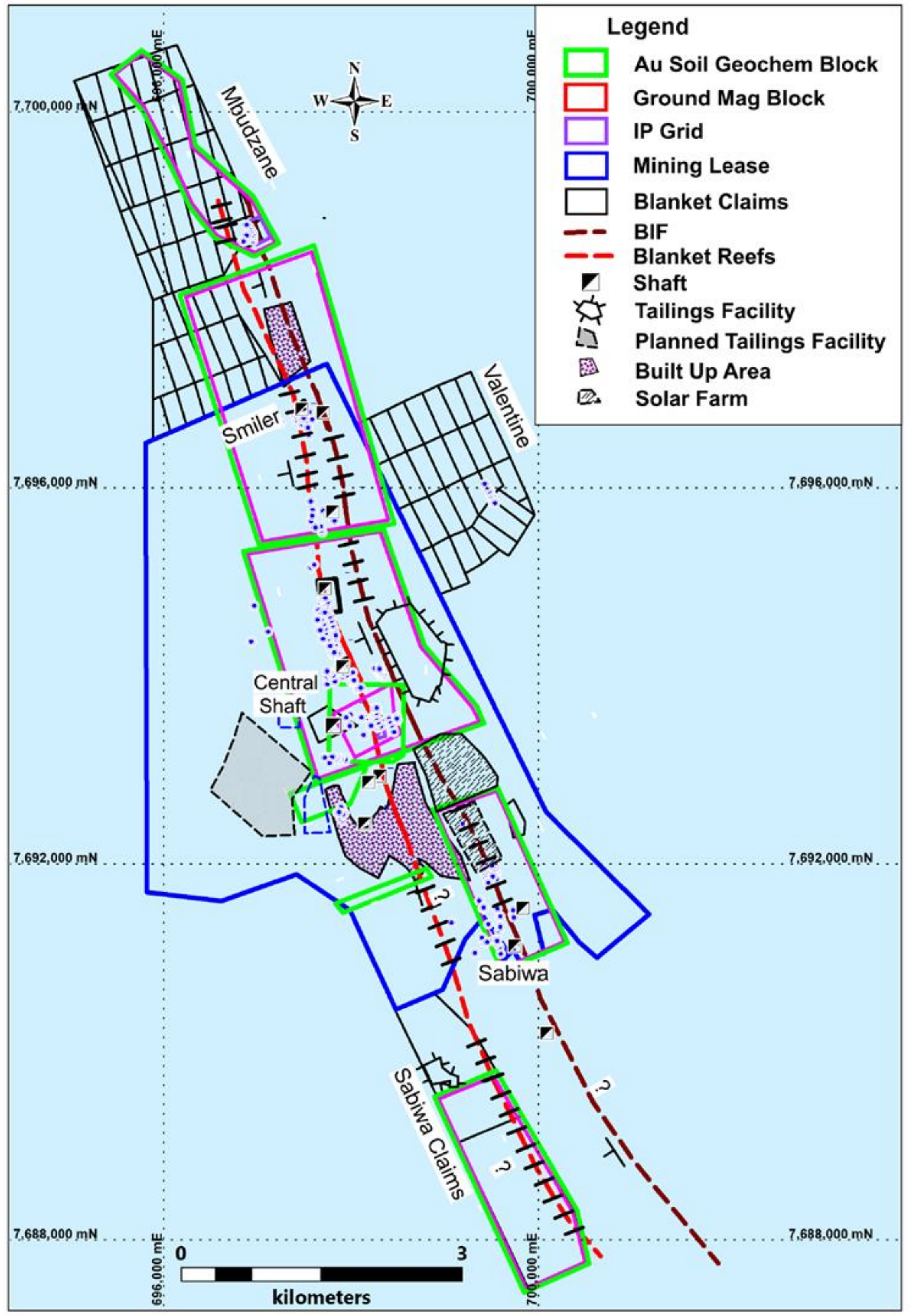
Resource extension - strike

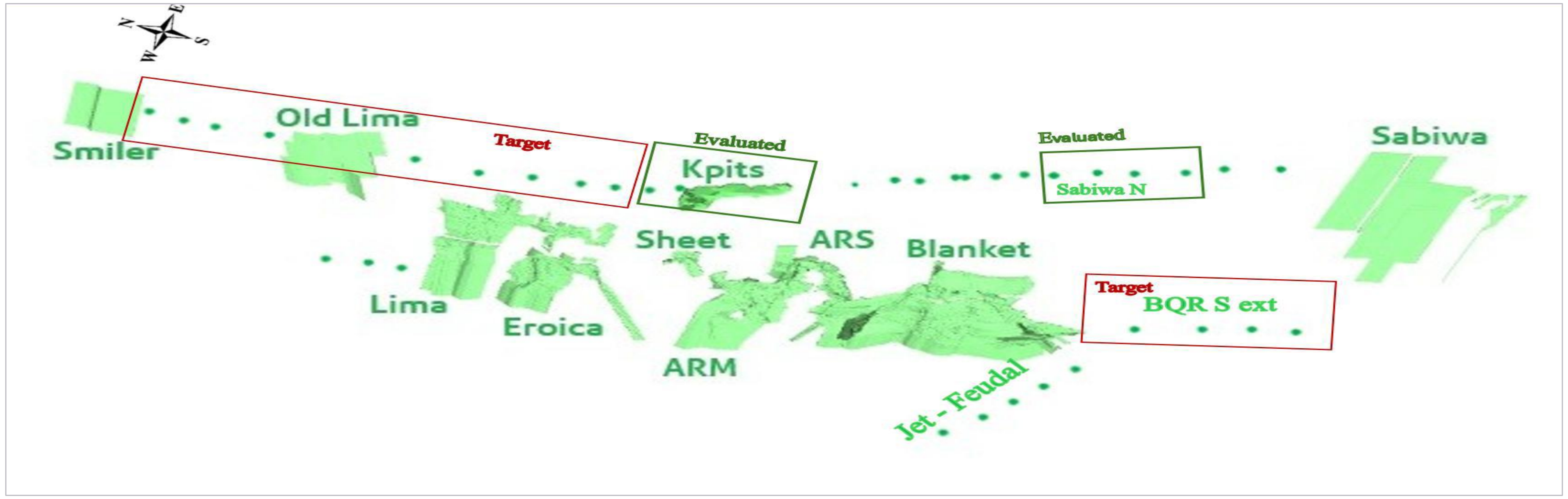


Drilling campaigns at SMILER, OLD LIMA & SABIWA have been limited. Economical grades form in ‘ore shoots’ that may be anywhere from 50 to 200 metres wide. Drilling on spacings in excess of 100 metres may miss economic mineralisation.

Blanket

Surface opportunities





Clear exploration targets exist that need to be evaluated with a view to prospectivity and sterilisation of *near-surface* potential:

Banded Iron Formation (BIF)

- Redwick, Sabiwa, Jenna, Smiler West

Blanket Quartz Reef (BQR)

- BQR South Extension. Old Lima, Smiler, Mbudzane

Strategy

Long, shallow surface trenching

Follow on shallow (oxide) Reverse Circulation drilling

Sabiwa (Solar Block)

- Completed – Sporadic
- K-Pits
- Completed – Successful
- Can be enlarged

Old Lima – In Progress

Mbudzane - Planned

Blanket Mine K-Pits surface exploration results

Aug 2026

Surface M & I: 1.2Mt @ 0.76g/t, 30Koz
Surface Inf: 0.5Mt @ 0.89g/t, 14Koz

10,000 t

Trial heap leach sample, H2 2026

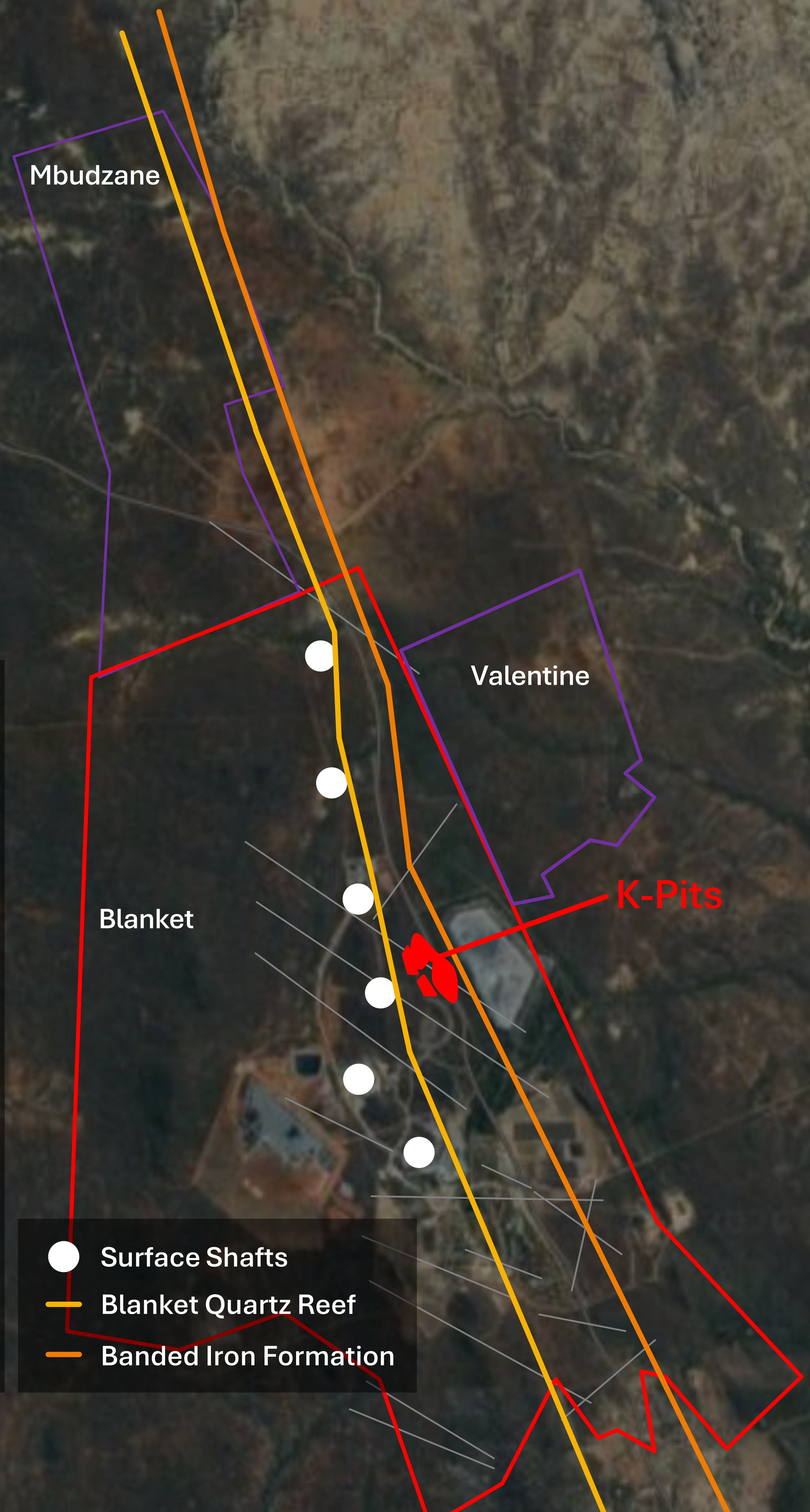
~200 m

East of nearest projected underground orebody

SELECTED DRILL HIGHLIGHTS

KPT0EX2553 OXIDE	23.00m @ 2.61g/t
KPT0EX2545 OXIDE	15.00m @ 1.69g/t
KPT0EX2510 SULPHIDE	16.00m @ 6.04g/t
KPT0EX2542 SULPHIDE	7.00m @ 5.96g/t

Downhole intersections; estimated true widths quoted in full announcement



HIGHLIGHTS

Surface drilling confirms continuity of gold mineralisation below surface over the K-Pits area

Oxide and sulphide mineralisation identified: near-term development plus longer-term exploration potential

Metallurgical test work on oxide heap-leach amenability underway, with encouraging preliminary results

Multiple pathways to create value

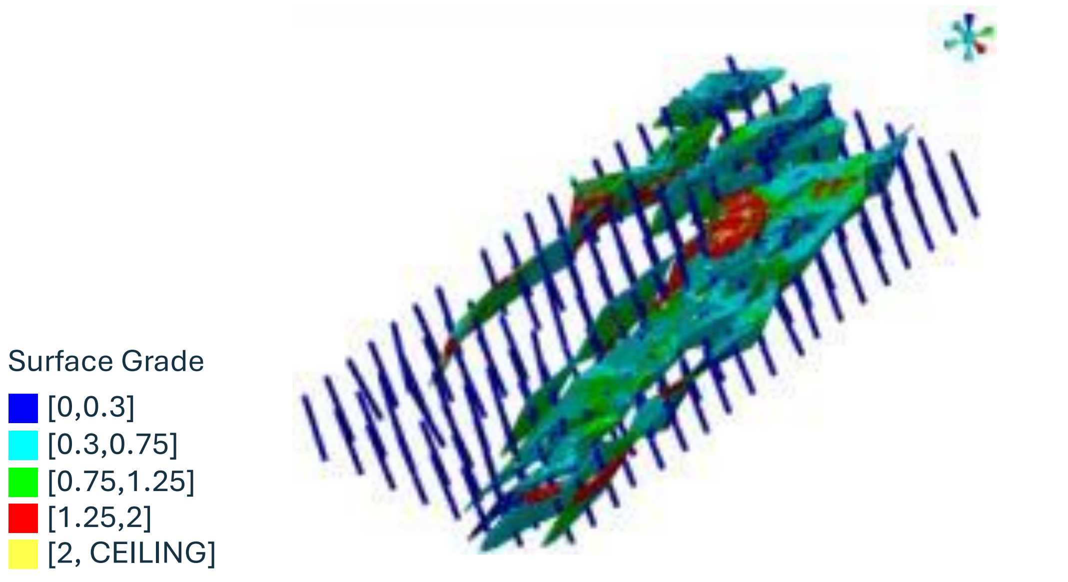
Near term

Heap leach test work underway with encouraging recoveries

Test pad construction progressing

Environmental approvals in progress

K-PITS MINERAL RESOURCE ESTIMATION

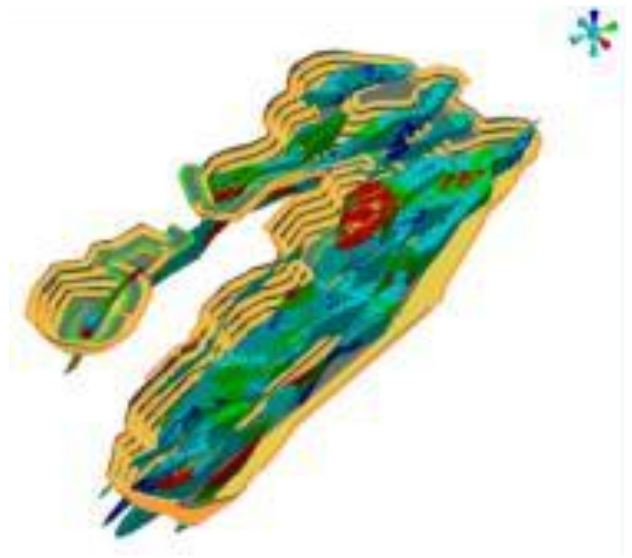


Medium term

Measured + Indicated mineral resources of 23Koz for oxide & transitional resources at a 0.3 g/t cut-off grade

Pit optimisation demonstrates mining potential

IN-PIT MINERAL RESOURCES AND OPEN PIT DESIGN

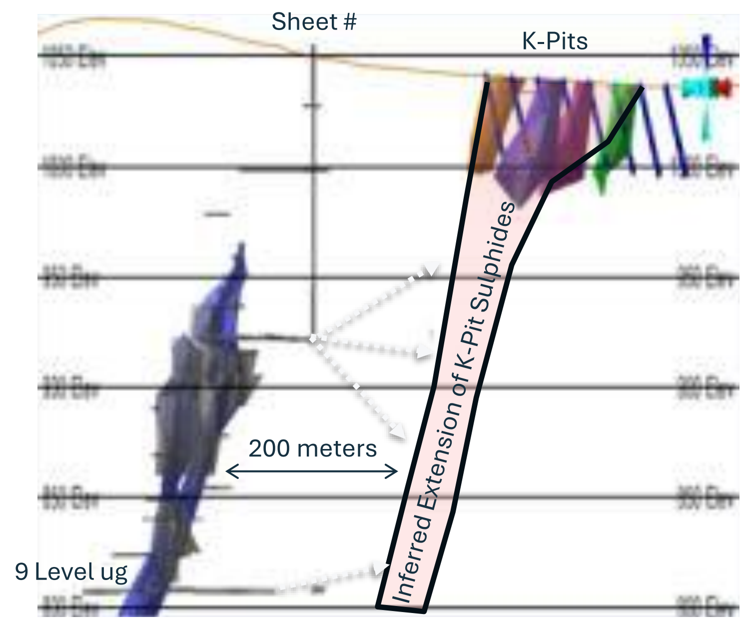


Long term

Test potential sulphide extension toward Blanket underground workings

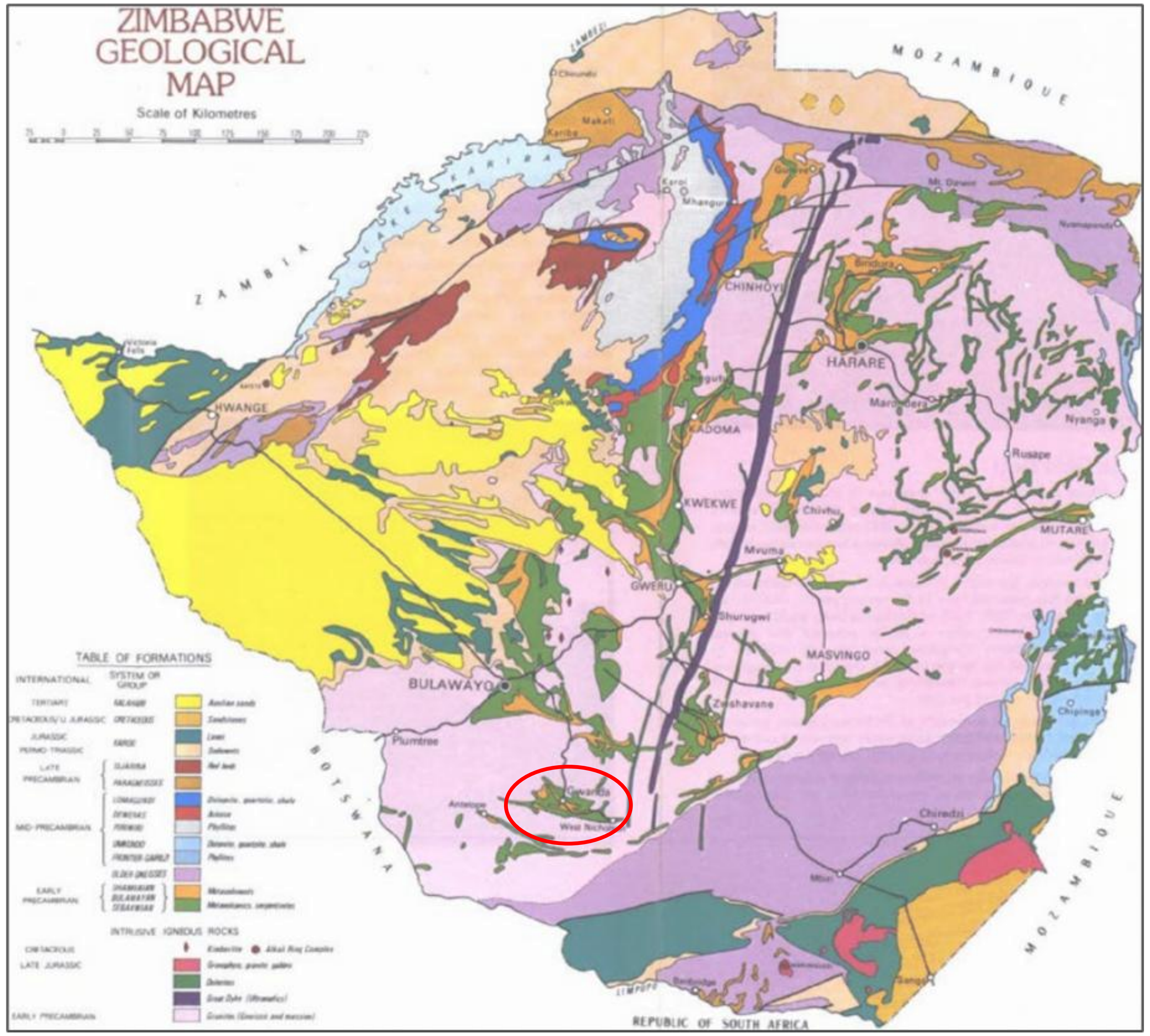
Surface sulphide mining potential to be tested

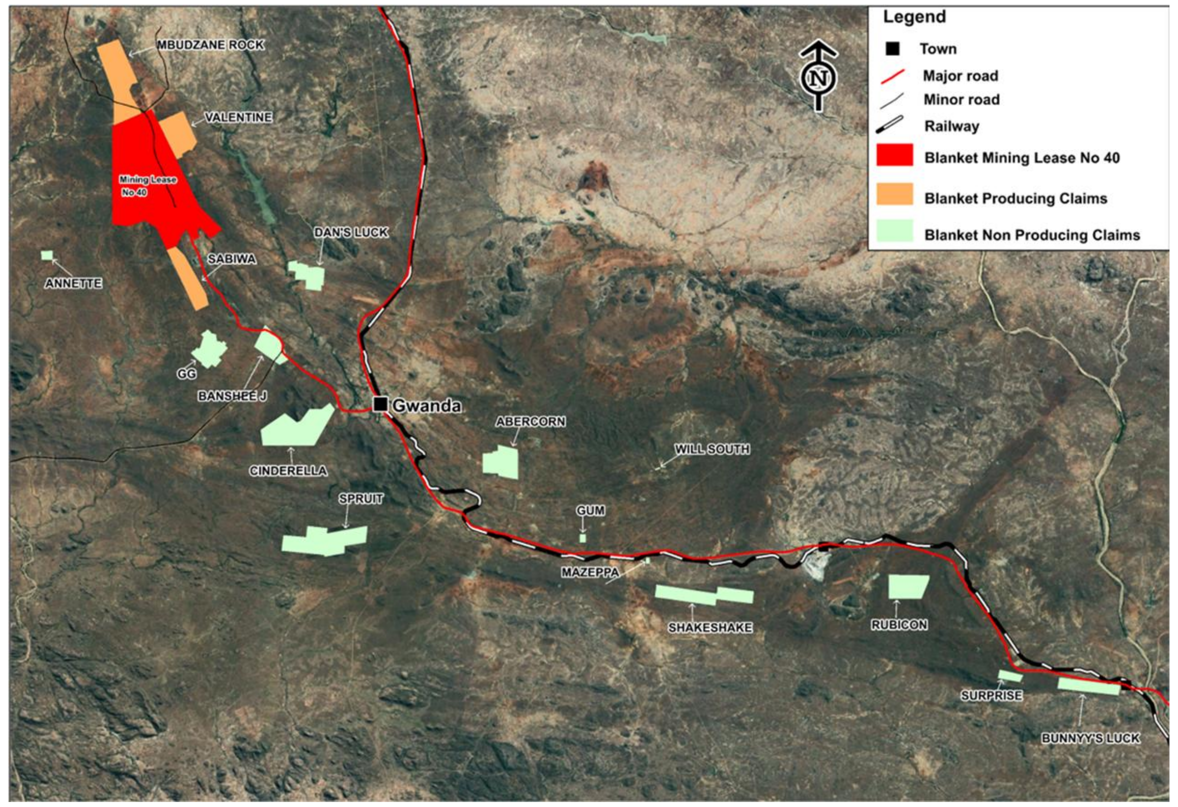
Potential new underground resource opportunity



Blanket

surface opportunities



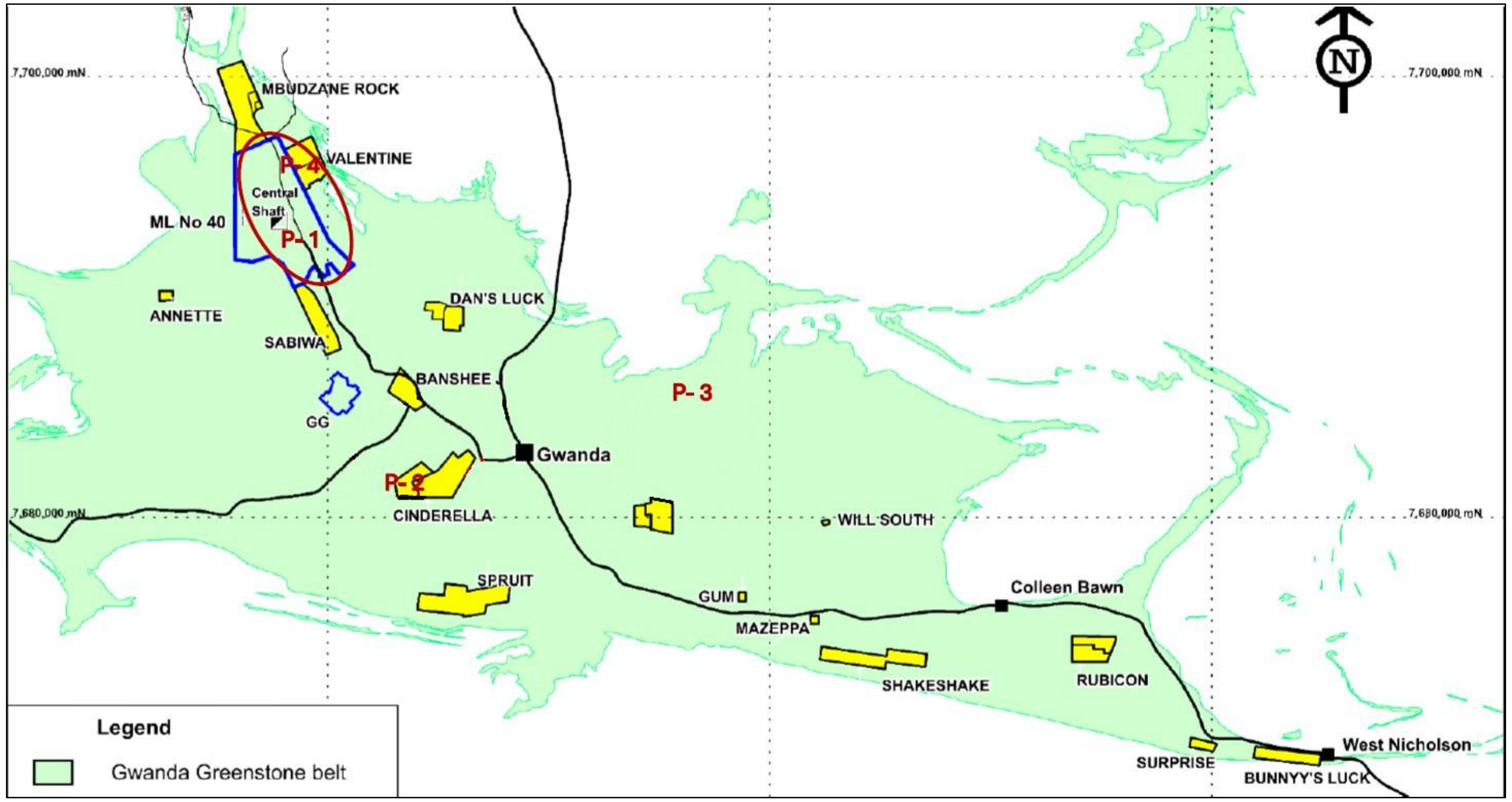


Classical Greenstone geology.
Hosts multiple mineralisation styles

Banded Iron Formation (BIF)
Shear Zone Hosted
- Disseminated sulphide mineralisation
- Quartz vein hosted

Blanket

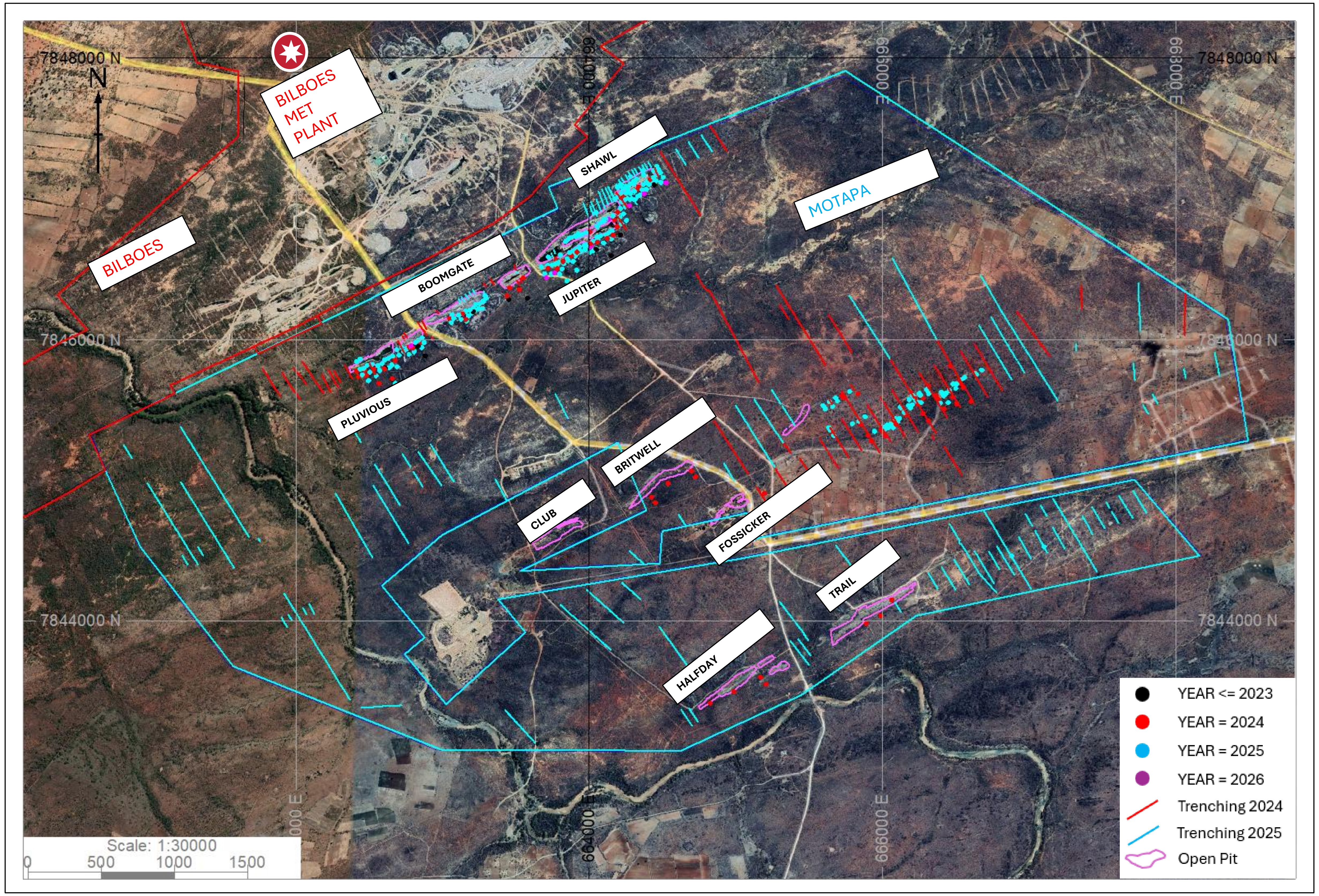
Regional claim strategy



Ranking	Prospect	Work Planned	Timeline
Priority 1	KPits -Old Lima-Smiler	Trenching / RC Drilling	2026 - 2029
Priority 2	Cinderella Oxides assessment	Trenching / RC Drilling	2027 - 2029
Priority 3	Abercorn Oxides assessment	Trenching / RC Drilling	2027 - 2029
Priority 4	Valentine Oxides assessment	Trenching / RC Drilling	2027 - 2029

Motapa

Exploration activities



Acquired Dec 2022

2023 ($1.0M)
- Data gathering
- Lidar Survey
- GPR Survey

2024 ($2.0M)
- 12,724m surface trenching
- 4,413m DD Drilling
- 5,433m RC Drilling

2025 ($3.0M)
- 22,364m surface trenching
- 1,562m DD Drilling
- 18,547m RC Drilling

Mineral Resources 30 June 2026 *

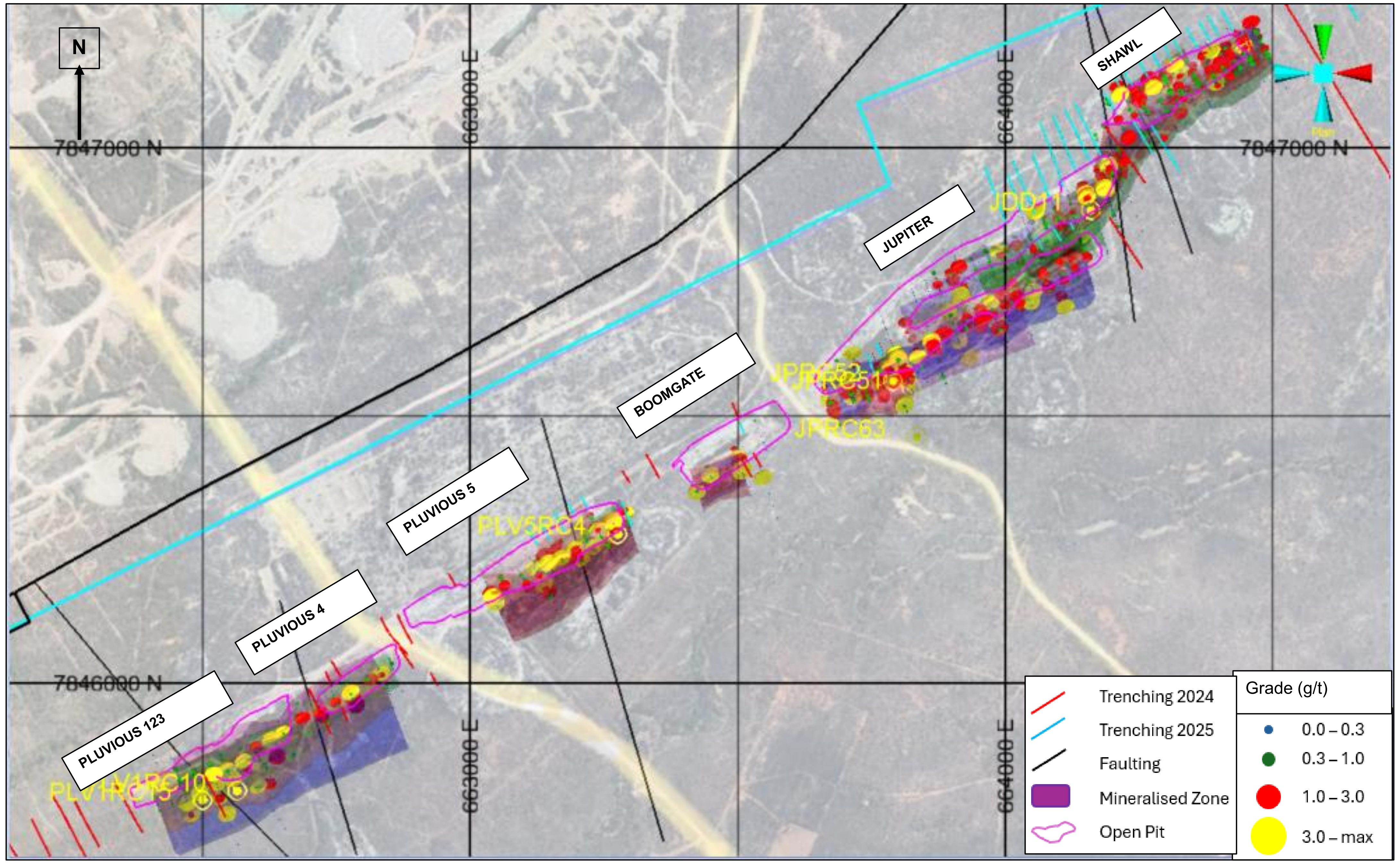
M & I: 7.8Mt @ 1.51g/t, 379Koz
Inf: 2.7Mt @ 1.48g/t, 131Koz

- Exploration cost: $15.83 / M & I ounce
- Exploration cost: $11.06 / Total Ounce

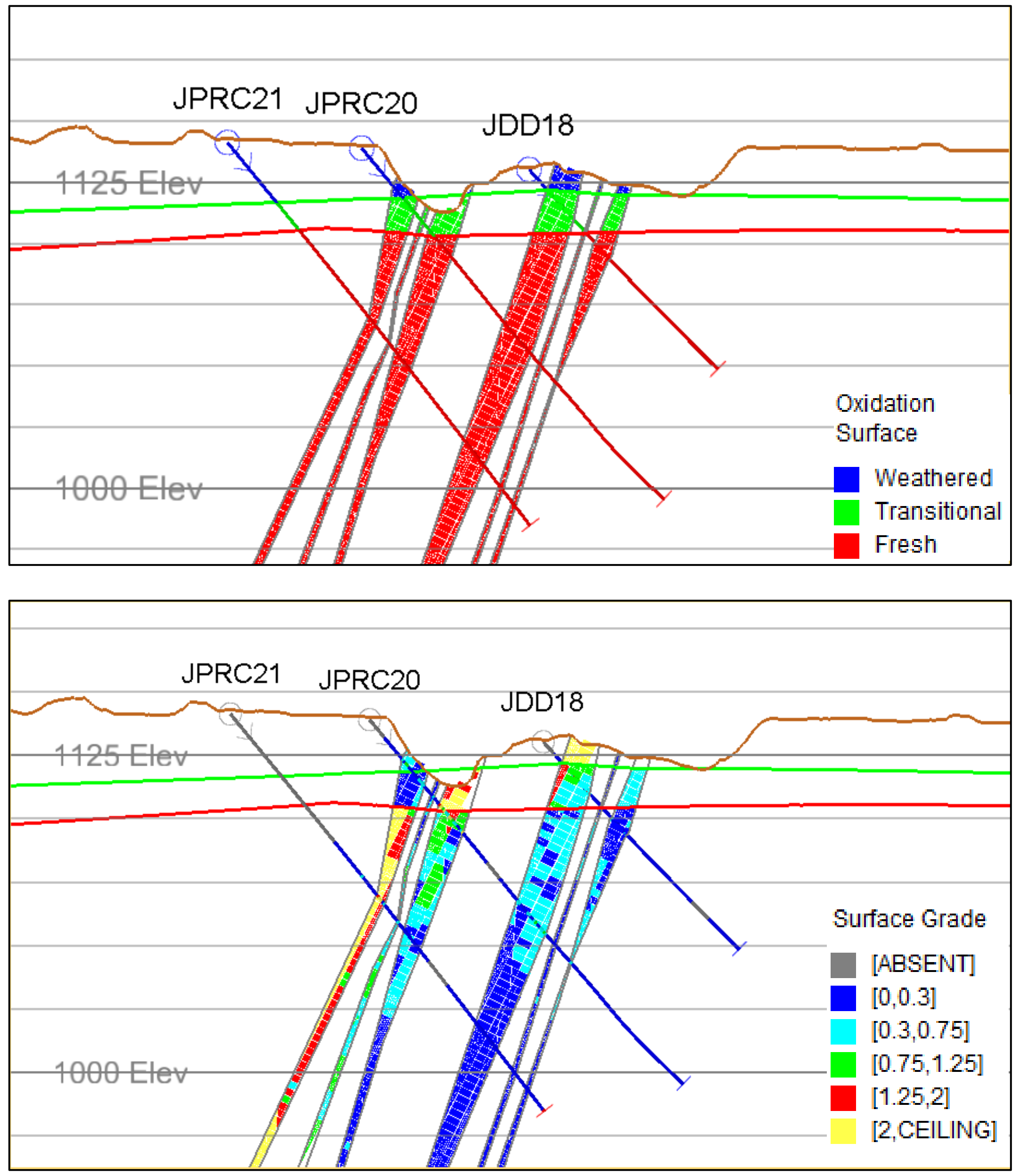
** Motapa North and a portion of Mpudzi*

Motapa North

Mineral Resource estimate

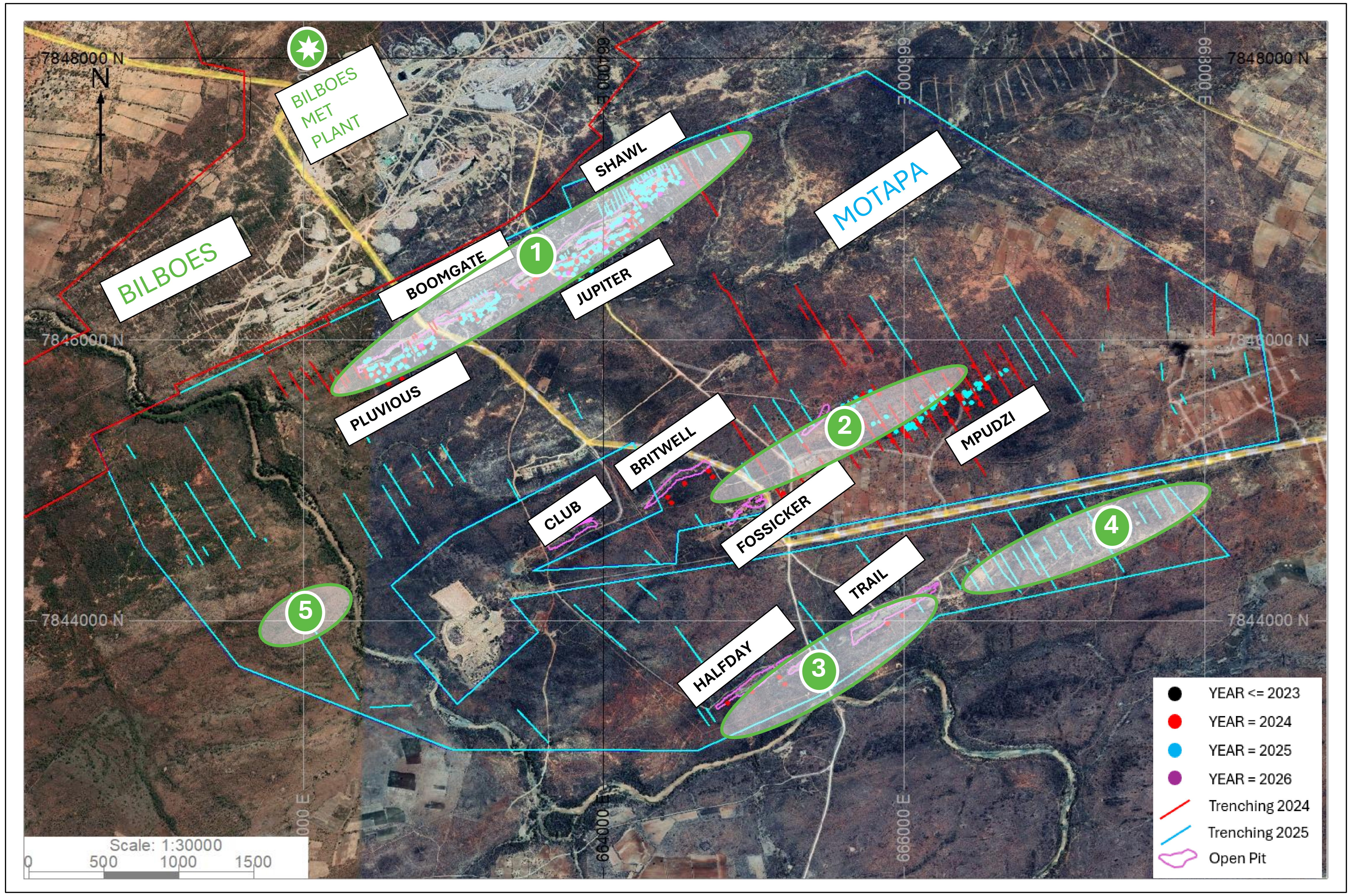


Vertical sections : A - AA



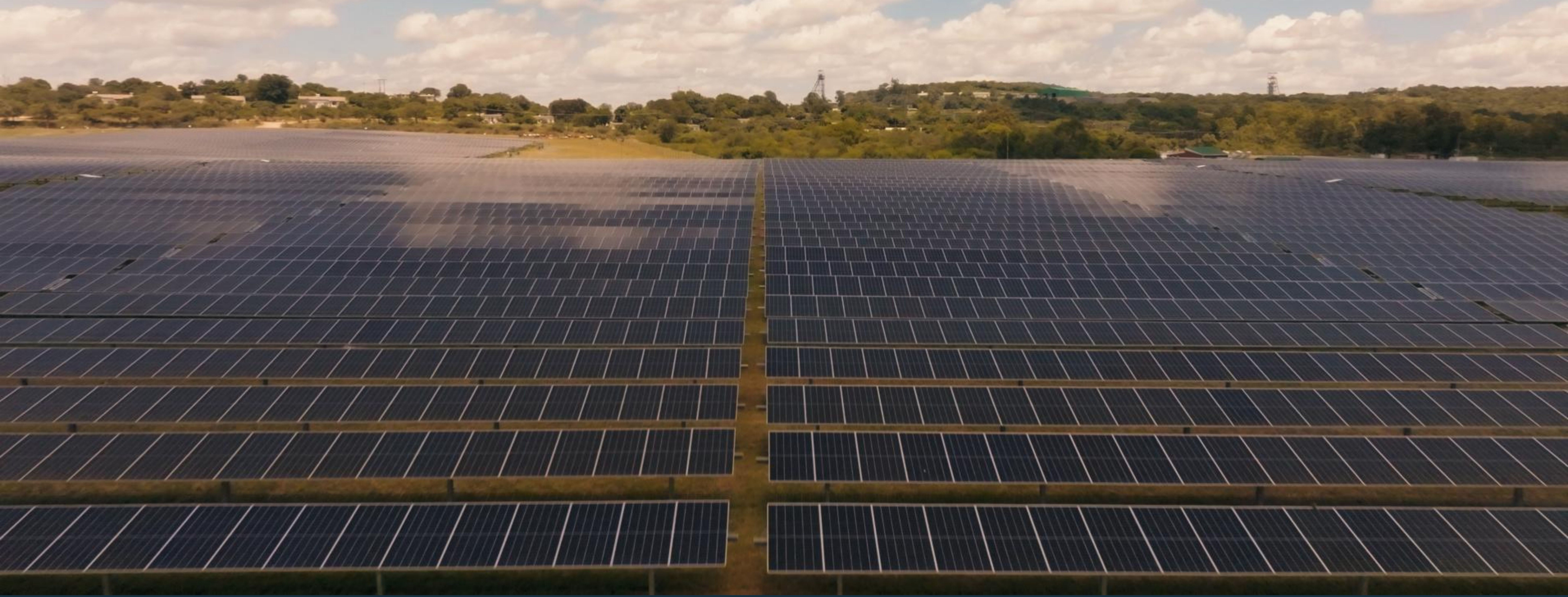
Motapa

Exploration Program : (2026 – Onwards)



2026 exploration targets

1. Remaining infill below Motapa North open pits
2. Motapa Central shallow drilling at Mpudzi, below open pits at Fossicker and Britwell
3. Below Halfday and Trail open pits at Motapa South
4. North east extension of Motapa South from Trail
5. New area adjacent to Mbembsi river identified through trenching with confirmation from shallow RC drilling



Video Presentation:

05 | ESG

Community ownership, in-country contributions

Delivering yield today, growth tomorrow

01
Cash-generative foundation at Blanket

02
Transformational growth through Bilboes

03
Exploration at Blanket and Motapa to support future growth

04
Long-term value for shareholders and Zimbabwe

06 | Q&A

Ambassador Taonga Mushayavanhu
Zimbabwe's Permanent Representative to the United Nations

07 | Government speech

Board of Directors

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